



# Doctrine Developers’ Guidance, 3-18

This is the 16th edition of the *Doctrine Developers’ Guidance*. In addition to the quarterly *Doctrine Update*, the Combined Arms Doctrine Directorate (CADD) publishes periodic guidance to support the doctrine development community with implementation of doctrine. This newsletter contains items critical to the doctrine community’s ability to produce consistent, coherent, and integrated doctrine.

The United States Army Combined Arms Center (CAC) is the Army doctrine proponent. The preparing agency for *Doctrine Developers’ Guidance* is CADD, Mission Command Center of Excellence, CAC. Comments and recommendations may be mailed to Commander, U.S. Army Combined Arms Center and Fort Leavenworth, ATTN: ATZL-MCD (*Doctrine Developers’ Guidance*, 3-18), 300 McPherson Avenue, Fort Leavenworth, KS 66027-2337, or e-mailed to [usarmy.leavenworth.mccoe.mbx.cadd-org-mailbox@mail.mil](mailto:usarmy.leavenworth.mccoe.mbx.cadd-org-mailbox@mail.mil). Points of contact for this update are COL Richard D. Creed Jr. at [richard.d.creed.mil@mail.mil](mailto:richard.d.creed.mil@mail.mil) and LTC Steve Herman at [steven.j.herman.mil@mail.mil](mailto:steven.j.herman.mil@mail.mil).

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## REFERENCE LINKS

The Army Publishing Directorate (APD) has changed the repository website. Preparing agencies need to update the two APD links in the References with the link <https://armypubs.army.mil/> as well as the link on the inside front cover.

## JOINT SIX-PHASE PHASING MODEL

When JP 5-0, *Joint Planning*, was published in June 2017, it removed the six-phase phasing model but did not change the definition of phases or the use of phasing as a planning tool. JP 3-0 defines *phase* as a definitive stage of a campaign or operation during which a large portion of the forces and capabilities are involved in similar or mutually supporting activities for a common purpose. The use of groups of activities for phasing applies only to planning and executing individual joint operations, not to a GCC’s theater campaign or strategy development.

When writing doctrine avoid using the numbered joint phases: Phase 0 Shape, Phase I Deter, Phase II Seize Initiative, Phase III Dominate, Phase IV Stabilize, and Phase V Enable Civil Authority. Also, avoid referencing the joint phasing model. See JP 5-0 and JP 3-0 for current joint doctrine on phases.

## DOD DICTIONARY UPDATES

The new online *DOD Dictionary of Military and Associated Terms* changes and updates monthly. When verifying and researching terms and content, check that you use the most recent version of a publication. Go to [https://jdeis.js.mil/jdeis/new\\_pubs/dictionary.pdf](https://jdeis.js.mil/jdeis/new_pubs/dictionary.pdf). In the References of all publications, ensure the correct month and year are included.

## DOCTRINE DEVELOPERS COURSE

The next Doctrine Developers Course at the Army Logistics University at Ft. Lee will occur 7-11 May. Doctrine team members who wish to attend need to contact Ms. Debra Harrison by phone at 804-765-4326 or by email at [Debra.y.harrison.civ@mail.mil](mailto:Debra.y.harrison.civ@mail.mil). The full week of instruction covers—

- Understanding the history of doctrine.
- Understanding fundamentals of doctrine.
- Developing doctrine.
- Writing doctrine.
- Using the templates.
- Publishing doctrine.
- Completing the checklist.
- Developing joint and multinational doctrine.
- Understanding FOUO and classifications of doctrine.
- Creating new terms and symbols.

## NEW JOINT PUBLICATIONS

Since December 2017, the joint doctrine community has published four publications in addition to updating the *DOD Dictionary of Military and Associated Terms*. These publications are proponents for many defined joint terms:

- JP 3-33, *Joint Task Force Headquarters*.
- JP 3-35, *Deployment and Redeployment Operations*.
- JP 3-59, *Meteorological and Oceanographic Operations*.
- JP 4-02, *Joint Health Services*.

Ensure that publication content aligns with the most recent doctrine and that glossaries use current terms. See <https://jdeis.js.mil/jdeis/index.jsp?pindex=2> for joint publications.

## NEW OR MODIFIED TERMS

There were new and modified terms published since April 2018.

**active** (new): A descriptor that identifies an established kill box that has a fires and airspace status affecting aircraft and fires operating in the kill box. (ATP 3-09.34)

**assessor** (new): Technical expert who can evaluate aircraft battle damage. (ATP 3-04.13)

**blue kill box** (modified): A fire support and airspace coordination measure that facilitates attacking surface targets with air-to-surface munitions without further coordination with the area of operations commanders' headquarters. Also called BKB. (ATP 3-09.34)

**CLOSED** (new): A status that describes a kill box, or portion of a kill box, that restricts aircraft from operating within the confines of the kill box or designated portions. Indirect subsurface- and surface-to-surface fires trajectories may transit through the kill box. (ATP 3-09.34)

**COLD** (new): A status that describes a kill box, or portion of a kill box, where fires or effects may not be permitted without further coordination. A COLD status does not restrict the airspace associated with the kill box. (ATP 3-09.34)

**dedicated recovery** (new): Actions required to extract an aircraft by means of an aerial or surface recovery vehicle to a maintenance area for repairs and/or inspections. (ATP 3-04.13)

**delayed recovery** (new): Planned or coordinated aircraft recovery mission performed by the Downed Aircraft Recovery Team (DART) with the intent to repair/replace damaged component in order to return the aircraft to flying status. (ATP 3-04.13)

**Downed Aircraft Recovery Team** (new): Comprised of personnel and equipment assigned to support immediate, delayed, or dedicated aircraft recovery. (ATP 3-04.13)

**established** (new): A status that identifies the kill box is planned, approved, and published in the airspace control order. (ATP 3-09.34)

**establishing authority** (new): The cooperative and combined authority of the requesting commander, area of operations commander where the kill box will be located, and airspace control authority to establish a kill box. (ATP 3-09.34)

**immediate recovery** (new): Performed by assets within a flight mission that assumes the tactical situation permits a recovery with the forces at hand without detailed planning or coordination. (ATP 3-04.13)

**inactive** (new): A descriptor that identifies an established kill box without a fires and airspace status affecting fires or aircraft operating in the kill box. (ATP 3-09.34)

**kill box coordinator** (modified): The asset or agency assigned responsibility for deconflicting aircraft and airspace within a kill box. Also called KBC. (ATP 3-09.34)

**OPEN** (new): A status that describes a kill box, or portion of a kill box, where manned and unmanned aircraft may be approved to operate inside the kill box or designated segments. (ATP 3-09.34)

**overwatch** (new): A task that positions an element to support the movement of another element with immediate fire. (ATP 3-21.10)

**purple kill box** (modified): A fire support and airspace coordination measure that facilitates attacking surface targets with subsurface-to-surface, surface-to-surface, and air- to-surface munitions without further coordination with the area of operation commander's headquarters. Also called PKB. (ATP 3-09.34)

**self-recovery** (new): Actions required for an aircraft to fly out under its own power to either rejoin the mission or to a maintenance area for additional repairs or inspections. (ATP 3-04.13)

**survivability operations** (modified): Those protection activities that alter the physical environment by providing or improving cover, camouflage, and concealment. (ATP 3-37.34)

To access the most current list of terminology that describes new, revised, and rescinded terms visit the following website <https://www.milsuite.mil/book/docs/DOC-25269>.