

ANNUAL REPORT
OF
THE COMMANDANT
The General Service Schools
FORT LEAVENWORTH, KANSAS
1923-1924



THE GENERAL SERVICE SCHOOLS PRESS
FORT LEAVENWORTH, KANSAS

1924

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THE GENERAL SERVICE SCHOOLS
FORT LEAVENWORTH, KANSAS

June 30, 1924.

SUBJECT: *Annual Report for school year, 1923-1924.*

TO: *The Adjutant General, War Department, Washington,
D. C.*

THE GENERAL SERVICE SCHOOLS, FORT LEAVENWORTH,
KANSAS

1. The General Service Schools, Fort Leavenworth, Kansas, consist of the Command and General Staff School and the Command and General Staff Correspondence School. There is also a Special Command and General Staff Course for officers of the National Guard and the Organized Reserves.

(See appendix 1 for roster of staff and instructors.)

THE COMMAND AND GENERAL STAFF SCHOOL

2. The Command and General Staff School opened September 10, 1923, with 251 students, 248 from the regular army, two from the Marine Corps, and one from the Cuban Army. All graduated June 20, 1924, except two officers of the regular army who were relieved during the year on account of sickness.

(See appendix 2 for list of graduates.)

3. The new one-year course is an eminently practical course, free from extraneous matter and so-called padding.

(See appendix 3 for summary of course.)

4. The class of 1924 was an exceptionally good class, loyal, industrious, and earnest.

THE COMMAND AND GENERAL STAFF CORRESPONDENCE SCHOOL

5. The work of this school, while intended primarily for National Guard and Organized Reserve officers, is being utilized by regular officers to prepare themselves for the regular

course and also is being used in the garrison schools. The work of this school is satisfactory and its progress during the next few years should be one of growth with no radical changes.

THE SPECIAL COMMAND AND GENERAL STAFF COURSE
FOR OFFICERS OF THE NATIONAL GUARD AND
ORGANIZED RESERVES

6. This course began on March 15, 1924, and closed June 16, 1924. It was a short, simplified, three months course, so conducted as to lead the class to a participation in the series of General Terrain Exercises with the regular class.

(See appendix 4 for summary of course.)

7. Nineteen officers attended this course, eighteen from the National Guard and one from the Organized Reserves (inactive status). All of these officers graduated on June 16, 1924.

(See appendix 5 for list of class.)

8. The value of this course and its effect upon the development of the Army will be far-reaching. I recommend that the number of officers taking the course be increased next year to fifty.

9. With minor exceptions no officer should be detailed to take this course who is over forty-seven years of age. No officer should be detailed who is not in good physical condition and able to ride a horse. Correspondence Course "D" should be a prerequisite to admission in all cases.

FINANCIAL

10. ANNUAL ALLOTMENT.—The annual allotment of \$45,000.00 has been disbursed as follows:

| | |
|--|-------------|
| Purchase of office furniture, apparatus, and various supplies for blue printing, photographic, and laboratory purposes; purchase and repair of instruments; office, library, and lecture room equipment, printing shop equipment and other miscellaneous supplies..... | \$42,531.25 |
| Purchase of books and periodicals..... | 2,468.75 |
| Total..... | \$45,000.00 |

COLLEGE BUILDING

11. The college building is admirably adapted to its purpose, though somewhat crowded. Built for a school of

seventy-five officers, it is now being used for a class of 250 and with a number of special classes. If the class of National Guard and Organized Reserve officers is to be increased materially, a new wing will be necessary. Plans for this will be submitted in connection with the building program.

OFFICERS' QUARTERS

12. The post is overcrowded and two new apartment houses of twelve sets each are badly needed. Plans for these will be submitted with the building program. For next year's class at least fifteen married officers must be assigned to bachelor quarters.

NONCOMMISSIONED OFFICERS' QUARTERS

13. One apartment house of eight sets for noncommissioned officers is badly needed. The new radio station and the Air Service Unit will bring additional noncommissioned officers to be provided for.

LIBRARY

14. The library is ample and appropriations are sufficient for its upkeep. It is being re-indexed, which will add greatly to its value. Number of volumes on hand 50,250.

DETACHMENTS

15. The College Detachments No. 1 and No. 2 are in excellent condition and ample for proper functioning.

HORSES

16. More horses will be needed soon. The work here is severe and the horses are getting old.

POLO

17. It is recommended that some arrangement be made to furnish the schools with twenty new polo ponies. Student officers are of the right age and rank to play polo and should be encouraged.

THE POST OF FORT LEAVENWORTH

18. The post and school represent an investment of more than ten million dollars. A most conservative estimate of funds needed for repairs to barracks and quarters, roads and

grounds, and upkeep generally is three hundred thousand dollars a year. Any less sum will result in an economic waste and loss to the government. There are but few buildings on the post not in need of repairs inside and outside. I recommend that the next budget take cognizance of this and that the estimate be sufficiently large to permit an allotment to this post of three hundred thousand dollars for barracks and quarters and repairs to roads and grounds.

THE ARMY SCHOOL SYSTEM

19. It is believed that the school system adopted is admirable and is working better than ever before. There is much better cooperation between the special service schools and the Command and General Staff School and the liaison is ever becoming more perfect. Perfection will be reached when every instructor here is a graduate of a special service school and when every instructor at the special service schools is a graduate of the Command and General Staff School. The cooperation between the Army War College and the Command and General Staff School is excellent. It will improve by adherence to the policy of sending instructors who have completed a tour of duty here as students to the Army War College. One further step is necessary and that is each year to send a number of graduates of the Army War College as instructors here.

SCHOOLS FOR NATIONAL GUARD AND RESERVE OFFICERS

20. The Command and General Staff School conducted a school for National Guard and Reserve officers at Kansas City, Missouri, during the winter of 1923-24. The school sessions were held in the Armory of the 110th Engineers every Wednesday evening from November 1, 1923, to April 23, 1924. The interest in this school on the part of the National Guard and Reserve officers was keen. A similar school will be conducted next year.

A course of lectures was given to the Reserve officers of Leavenworth, Kansas—one lecture a month for seven months.

I have been asked to conduct a school for National Guard and Reserve officers at St. Joseph, Missouri. This will also be done. I believe that this method of conducting schools for National Guard and Reserve officers might well be extended to the Headquarters of Corps Areas and to the larger posts.

INTEREST IN THE ARMY

21. There is a growing interest in the middle west in the Army, and during the past winter I averaged one talk a week before civic bodies in Kansas and Missouri, besides sending other officers to address similar societies. These meetings with prominent civilian bodies do a great deal to arouse and maintain interest in the Army.

HARRY A. SMITH,
Brigadier General, U. S. Army,
Commandant.

APPENDIX 1

STAFF AND INSTRUCTORS THE GENERAL SERVICE SCHOOLS 1923-1924

Brigadier General Harry A. Smith, *Commandant*.
Personal Staff: 1st Lieut. Philip A. Payne, Infantry, A.D.C.
Colonel Robert H. Allen, Infantry, *Assistant Commandant*.
Colonel Lytle Brown, Corps of Engineers, Director, The Command and General Staff Correspondence School.
Colonel Charles M. Bundel, Field Artillery, Director, The Command and General Staff School.
Lieut. Colonel Louis J. Van Schaick, Infantry, Secretary and Executive Officer, from July 1, 1923, to August 20, 1923.
Librarian, from July 1, 1923, to July 11, 1923.
Lieut. Colonel Jerome G. Pillow, Cavalry, Secretary and Executive Officer, from August 20, 1923, to date.
Major Matthew H. Thomlinson, Infantry, Assistant Secretary.
Major Alfred Brandt, Infantry, Librarian, from July 11, 1923, to date.
Major Thomas H. Lowe, A.G.D., Adjutant.

CHIEFS OF SECTIONS

Command: Colonel C. H. Miller, Infantry.
G-1—G-4: Major R. C. Moore, Corps of Engineers.
G-2: Lieut. Colonel Clarence Deems, Jr., Field Artillery.
G-3: Colonel J. D. Taylor, Infantry.
Publication: Lieut. Colonel E. V. D. Murphy, Infantry.
Correspondence School: Major Karl Truesdell, Infantry.

CHIEFS OF SUBSECTIONS

Infantry: Lieut. Colonel E. A. Myer, Infantry.
Cavalry: Colonel E. H. Humphrey, Cavalry.
Artillery: Lieut. Colonel R. S. Pratt, Field Artillery.
Engineer: Major R. R. Ralston, Corps of Engineers.
Signal Corps: Major J. C. Moore, Signal Corps.

Air Service: Lieut. Colonel R. C. Kirtland, Air Service.
Chemical Warfare Service: Major D. McCoach Jr., Corps
of Engineers.
Medical Corps: Major Condon C. McCornack, Medical
Corps.
Judge Advocate: Major C. M. Dowell, J.A.G.D.

INSTRUCTORS

Lieut. Colonel J. R. Brewer, Infantry.
Colonel Fred R. Brown, Infantry.
Major Levi G. Brown, Cavalry.
Major William Bryden, Field Artillery.
Major John D. Burnett, Infantry.
Major Andrew D. Chaffin, Infantry.
Lieut. Colonel Avery J. Cooper, Coast Artillery Corps.
Major Joseph M. Cummins, Infantry.
Major Joseph R. Davis, Field Artillery.
Lieut. Colonel Clarence Deems, Jr., Field Artillery.
Major Cassius M. Dowell, J.A.G.D.
Major Kinzie B. Edmunds, Cavalry.
Major Horace H. Fuller, Field Artillery.
Lieut. Colonel John J. Fulmer, Infantry.
Major Frederick Gilbreath, Quartermaster Corps.
Major Harry S. Grier, Infantry.
Major Roy O. Henry, Cavalry.
Lieut. Colonel Jay P. Hopkins, Coast Artillery Corps.
Major Everett S. Hughes, Ordnance Department.
Colonel Evan H. Humphrey, Cavalry.
Major Charles A. Hunt, Infantry.
Major Elvid Hunt, Infantry.
Major Pierre V. Kieffer, Field Artillery.
Lieut. Colonel Roy C. Kirtland, Air Service.
Major Stanley Koch, Cavalry.
Lieut. Colonel Ben Lear, Jr., Cavalry.
Major David McCoach, Jr., Corps of Engineers.
Major Condon C. McCornack, Medical Corps.
Lieut. Colonel Samuel T. Mackall, Infantry.
Major James P. Marley, Field Artillery.
Colonel Claude H. Miller, Infantry.
Major Alexander M. Milton, Cavalry (Relieved Oct. 28,
1923).

Major John C. Moore, Signal Corps.
Major Richard C. Moore, Corps of Engineers.
Major Edward J. Moran, Infantry.
Lieut. Colonel Ernest Van D. Murphy, Infantry.
Lieut. Colonel Edgar A. Myer, Infantry.
Lieut. Colonel Shepard L. Pike, Infantry.
Lieut. Colonel Jerome G. Pillow, Cavalry (Detailed Secretary and Executive Officer, August 20, 1923).
Lieut. Colonel Raymond S. Pratt, Field Artillery.
Major Robert R. Ralston, Corps of Engineers.
Major Ned B. Rehkopf, Field Artillery.
Major Eugene Reybold, Coast Artillery Corps.
Lieut. Colonel Albert S. Rhoades, Signal Corps.
Lieut. Colonel Oliver P. Robinson, Infantry.
Major Charles L. Sampson, Infantry.
Major Eugene Santschi, Jr., Infantry.
Major Oswald H. Saunders, Infantry.
Lieut. Colonel E. Kearsley Sterling, Cavalry.
Major Innis P. Swift, Cavalry.
Colonel James D. Taylor, Infantry.
Major Karl Truesdell, Infantry.
Major Thomas F. Van Natta, Jr., Cavalry.
Lieut. Colonel Louis J. Van Schaick, Infantry.
Lieut. Colonel Harry A. Wells, Infantry.
Major Edward W. Wildrick, Coast Artillery Corps.
Major Martin C. Wise, Infantry.
Major Philip H. Worcester, Coast Artillery Corps.
Major Clement H. Wright, Infantry.

APPENDIX 2

GRADUATES THE COMMAND AND GENERAL STAFF SCHOOL 1923-1924

HONOR GRADUATES

Baade, Paul W., Major, Infantry.
Bullard, Peter C., Major, Corps of Engineers.
Cole, Leon R., Major, Field Artillery.
Colley, Archibald T., Major, Cavalry.
Dodson, Richard S., Major, Coast Artillery Corps.
Edgerton, Glen E., Major, Corps of Engineers.
Evans, Paul W., Major, Signal Corps.
Faris, Melvin G., Major, Infantry.
Grubbs, DeWitt C. T., Major, Ordnance Department.
Johnson, John B., Major, Cavalry.
Jones, Albert M., Major, Infantry.
Jones, Henry L. C., Major, Field Artillery.
Kennedy, John T., Major, Field Artillery.
Lough, Maxon S., Major, Infantry.
Middleton, Troy H., Major, Infantry.
O'Brien, Robert E., Major, Infantry.
Ord, James G., Major, Infantry.
Paschal, Paul C., Major, Infantry.
Patton, George S., Jr., Major, Cavalry.
Pillsbury, George B., Lieut. Colonel, Corps of Engineers.
Rees, Thomas H., Jr., Major, Cavalry.
Sandeford, Alvan C., Major, Field Artillery.
Thomas, Charles W., Jr., Major, Infantry.
Warner, Oscar C., Major, Coast Artillery Corps.
Williams, Benjamin H. L., Major, Coast Artillery Corps.

DISTINGUISHED GRADUATES

Besson, Frank S., Major, Corps of Engineers.
Blunt, Wilfrid M., Major, Cavalry.
Boyd, Jesse W., Major, Infantry.
Brown, Thoburn K., Major, Cavalry.
Buchanan, Edmund A., Lieut. Colonel, Cavalry.
Clapham, Lathrop B., Major, Infantry.
Collins, LeRoy P., Major, Field Artillery.
Cordiner, Douglas C., Major, Quartermaster Corps.
Dargue, Herbert A., Major, Air Service.
Dickinson, Oliver A., Major, Field Artillery.
Dyer, Edward L., Major, Coast Artillery Corps.
Fletcher, Allen, Major, Infantry.
Guthrie, Robert E., Major, Coast Artillery Corps.
Haines, Ralph E., Major, Coast Artillery Corps.
Halford, Dean, Major, Infantry.
Hayes, Philip, Major, Field Artillery.

Heard, Jack W., Major, Cavalry.
Hobson, William H., Major, Infantry.
Jarman, Sanderford, Major, Coast Artillery Corps.
Lining, Clarence, Lieut. Colonel, Cavalry.
Lockwood, Benjamin C., Jr., Major, Infantry.
McNeill, Thomas F., Major, Infantry.
Martin, Charles F., Lieut. Colonel, Cavalry.
Maynard, John B., Major, Chemical Warfare Service.
Mitchell, Manton C., Major, Infantry.
Nalle, William, Major, Cavalry.
Olmstead, Dawson, Major, Signal Corps.
Perley, Reuben N., Major, Coast Artillery Corps.
Pridgen, Walter E., Major, Infantry.
Proctor, Mert, Major, Field Artillery.
Quekemeyer, John G., Major, Cavalry.
Shekerjian, Haig, Major, Chemical Warfare Service.
Shute, Martyn H., Major, Infantry.
Skinner, Frederick S., Major, Corps of Engineers.
Welty, Maurice D., Major, Infantry.
Wood, John S., Major, Field Artillery.
Zerbe, Leigh F. J., Major, Chemical Warfare Service.

GRADUATES

Allen, Oliver, Major, Infantry.
Amory, Charles B., Jr., Major, Cavalry.
Anderson, Alvord Van P., Colonel, Cavalry.
Andrews, Joseph, Major, Field Artillery.
Aplington, Horace T., Major, Cavalry.
Armstrong, Frederick M., Major, Infantry.
Arrowsmith, George D., Colonel, Infantry.
Baker, Walter C., Lieut. Colonel, Chemical Warfare Service.
Ball, Collin H., Lieut. Colonel, Infantry.
Ball, William G., Lieut. Colonel, Quartermaster Corps.
Barker, Frederick A., Major, Infantry.
Barton, Raymond O., Major, Infantry.
Bastion, Joseph E., Major, Medical Corps.
Betcher, Alfred J., Major, Field Artillery.
Binford, Robert J., Lieut. Colonel, Infantry.
Blaine, Robert, Major, Cavalry.
Blauvelt, Xavier F., Major, Infantry.
Booth, Benjamin N., Major, Coast Artillery Corps.
Bowditch, Edward, Jr., Major, Cavalry.
Bowen, Frank S., Lieut. Colonel, Infantry.
Bowman, Everett N., Major, Infantry.
Brewer, Thomas L., Colonel, Infantry.
Brinton, Louis C., Jr., Major, Coast Artillery Corps.
Brown, Lewis, Jr., Lieut. Colonel, Cavalry.
Bubb, John P., Major, Infantry.
Buckley, William W., Major, U. S. Marine Corps.
Bugbee, Fred W., Lieut. Colonel, Infantry.
Butcher, Edwin, Major, Infantry.
Byrne, Charles L., Major, Infantry.
Calvert, William J., Major, Quartermaster Corps.
Campanole, Nicholas W., Major, Infantry.
Campbell, Arthur G., Major, Coast Artillery Corps.
Cheney, Robert M., Major, Cavalry.
Coker, Robert, Major, Air Service.
Cole, Otis R., Lieut. Colonel, Infantry.
Conard, Arthur B., Major, Cavalry.
Conolly, Whitmon R., Major, Field Artillery.
Cottrell, Joseph F., Major, Coast Artillery Corps.

Coughlan, Timothy M., Lieut. Colonel, Cavalry.
Cowles, William H., Major, Cavalry.
Cralle, G. Maury, Colonel, Infantry.
Cygon, Joseph R., Major, Coast Artillery Corps.
Dailey, George F. N., Major, Infantry.
Daly, Charles D., Major, Field Artillery.
Danford, Robert M., Major, Field Artillery.
Davis, William J., Lieut. Colonel, Infantry.
Davison, Paul R., Major, Cavalry.
Delaplane, Channing E., Lieut. Colonel, Infantry.
Dunn, Walter K., Major, Coast Artillery Corps.
Eastham, Kenna G., Major, Cavalry.
Edwards, Basil D., Major, J.A.G.D.
Enos, Copley, Lieut. Colonel, Cavalry.
Fitz, Harold G., Major, Field Artillery.
Fletcher, Harvey H., Major, Infantry.
Flint, Harry A., Major, Cavalry.
Flynn, Henry L., Major, Cavalry.
French, Marion O., Major, Infantry.
Galleher, Paul C., Lieut. Colonel, Infantry.
Garr, Mack, Major, Cavalry.
Garrison, David G. C., Major, Infantry.
Gaujot, Julien E., Lieut. Colonel, Cavalry.
Gillespie, Alexander G., Major, Ordnance Department.
Golderman, Philip S., Lieut. Colonel, Field Artillery.
Gordon, Philip, Major, Cavalry.
Greene, Royal K., Major, Coast Artillery Corps.
Gross, Felix E., Major, Coast Artillery Corps.
Gunner, Matthew J., Major, Infantry.
Hanford, Edward C., Major, Field Artillery.
Hardenbergh, Raymond W., Major, Infantry.
Hardy, Edwin, N., Major, Cavalry.
Hawkins, Frank B., Lieut. Colonel, Infantry.
Henley, John R., Major, U. S. Marine Corps.
Herring, Ralph E., Lieut. Colonel, Coast Artillery Corps.
Hicks, Edward H., Major, Field Artillery.
Hicks, William W., Major, Coast Artillery Corps.
Hill, George P., Major, J.A.G.D.
Hodges, Carroll B., Major, Infantry.
Holland, George D., Major, Coast Artillery Corps.
Holliday, Ralph C., Major, Infantry.
Holmer, Frederick A., Major, Coast Artillery Corps.
Hoyle, Rene E. DeR., Major, Field Artillery.
Huston, James, Lieut. Colonel, Cavalry.
James, Stanley L., Major, Signal Corps.
Jenkins, Coleman W., Major, Coast Artillery Corps.
Jones, Lloyd E., Major, Field Artillery.
Jones, Robert E., Major, Infantry.
Jones, William A., Major, Infantry.
Jones, William H., Jr., Major, Infantry.
Kaempfer, Albert B., Major, Infantry.
Kellond, Frederic G., Lieut. Colonel, Infantry.
Kelly, John D., Major, Cavalry.
Kemp, Josiah, Major, Infantry.
King, Archibald, Major, J.A.G.D.
King, Joseph C., Major, Cavalry.
Kirby, Maxwell, Major, Air Service.
Lewis, Charles A., Major, Infantry.
Lucas, John P., Major, Field Artillery.
McCammon, Edward E., Major, Infantry.
McChord, William C., Major, Air Service.
McDonald, Dale F., Major, Infantry.
McLaughlin, Clenard, Lieut. Colonel, Infantry.

McLeary, Samuel H., Major, Coast Artillery Corps.
McMurray, Clarence M., Major, Infantry.
Macomb, John G., Major, Infantry.
Magruder, Marshall, Major, Field Artillery.
Malven, Henry H., Jr., Major, Coast Artillery Corps.
Marshall, Gilbert, Major, Coast Artillery Corps.
Mason, Charles W., Major, Chemical Warfare Service.
Maxwell, Russell L., Major, Ordnance Department.
Merriam, Henry C., Lieut. Colonel, Coast Artillery Corps.
Meyer, Charles B., Major, Coast Artillery Corps.
Miller, Alexander M., Colonel, Cavalry.
Miller, Benjamin F., Major, Field Artillery.
Miller, Eacott B., Major, Infantry.
Mitchell, Clarence A., Major, A.G.D.
Monroe, William H., Lieut. Colonel, Coast Artillery Corps.
Montgomery, Edward, Major, Coast Artillery Corps.
Morris, Willis V., Lieut. Colonel, Cavalry.
Moss, J. Alfred, Lieut. Colonel, Field Artillery.
Muhlenberg, Henry C. K., Major, Air Service.
Muller, Hollis LeR., Major, Coast Artillery Corps.
Murphey, George D., Major, Quartermaster Corps.
Murray, Max S., Major, Infantry.
Newman, Richard D., Major, Cavalry.
Nichol, Isaac J., Major, Infantry.
Nichols, William R., Major, Coast Artillery Corps.
Nix, Raphael R., Major, Ordnance Department.
Nolan, Daniel A., Lieut. Colonel, Infantry.
Odell, Herbert R., Major, Field Artillery.
O'Farrill, Ramon, Captain, Cuban Army.
Ovenshine, Englebert G., Colonel, Infantry.
Pace, Herbert E., Major, Finance Department.
Packard, Gooding, Major, Coast Artillery Corps.
Parrott, Roger S., Major, Field Artillery.
Patterson, Russell B., Major, Cavalry.
Patterson, William H., Lieut. Colonel, Infantry.
Peek, William H., Lieut. Colonel, Field Artillery.
Peirce, Christopher D., Major, Coast Artillery Corps.
Persons, William E., Lieut. Colonel, Infantry.
Pickering, Woodell A., Major, Infantry.
Pigott, William T., Jr., Major, Infantry.
Pratt, John S., Major, Coast Artillery Corps.
Price, Howard C., Colonel, Infantry.
Purdon, Frank L., Major, Infantry.
Randolph, John, Lieut. Colonel, Infantry.
Rawls, Walter O., Major, Finance Department.
Reed, William L., Colonel, Infantry.
Rexach, Henry C., Major, Infantry.
Richardson, Robert C., Jr., Major, Cavalry.
Rumbough, Joseph W., Major, Field Artillery.
Ruttencutter, Brady G., Lieut. Colonel, Infantry.
Sawkins, Alfred E., Major, Infantry.
Schneider, Frank V., Major, Infantry.
Schudt, Charles O., Major, Coast Artillery Corps.
Segarra, Rafael A., Major, Infantry.
Shaw, George C., Lieut. Colonel, Infantry.
Sherman, William C., Major, Air Service.
Silvester, Lindsay McD., Major, Infantry.
Simpson, Clyde V., Major, Cavalry.
Smart, Charles T., Major, Infantry.
Smith, Allen, Jr., Lieut. Colonel, Infantry.
Smith, Rodney H., Major, Coast Artillery Corps.
Spalding, Merrill E., Major, Infantry.

Spurgin, Horace F., Major, Coast Artillery Corps.
Stewart, George E., Colonel, Infantry.
Stilwell, Tom K. P., Major, Infantry.
Stopford, Frederick W., Lieut. Colonel, Coast Artillery Corps.
Strong, Francis X., Major, Medical Corps.
Sullivan, Max W., Major, Infantry.
Taylor, Herbert L., Major, Infantry.
Tipton, Arthur C., Major, Infantry.
Titus, Isaac E., Major, Chemical Warfare Service.
Turner, Frank A., Major, Field Artillery.
Underwood, Arthur R., Major, Infantry.
Urrutia, Enrique, Jr., Major, Infantry.
Wagner, Otto, Major, Cavalry.
Wheeler, Walter R., Major, Infantry.
White, Charles H., Major, Infantry.
Whiting, Edgar M., Major, Cavalry.
Whitney, Frederic W., Major, Cavalry.
Wilbourn, Arthur E., Major, Cavalry.
Wildrick, George A., Major, Coast Artillery Corps.
Willing, Wildurr, Lieut. Colonel, Corps of Engineers.
Winslow, Sidney S., Major, Coast Artillery Corps.
Woolnough, James B., Major, Infantry.
Yeager, Emer, Major, Field Artillery.

The following officers did not complete the course:

Hatie, Joseph C., Major, Infantry, relieved on account of sickness.
Wiley, Noble J., Lieut. Colonel, Infantry, relieved on account of sickness.

APPENDIX 3

SUMMARY OF COURSE, COMMAND AND GENERAL STAFF SCHOOL, 1923-24

| SUBJECT | <i>Conferences</i> | <i>Lectures</i> | <i>Map Problems</i> | <i>Terrain Exercises</i> | <i>Tactical Rides</i> | <i>Map Maneuvers, etc.</i> | <i>Total Periods</i> | <i>Total Half Days</i> |
|---------------------------------|--------------------|-----------------|---------------------|--------------------------|-----------------------|----------------------------|----------------------|------------------------|
| Opening Exercises..... | 3 | | | | | | 3 | |
| Military Organization..... | 4 | 4 | | | | | 8 | |
| Solution of Problems..... | 2 | 2 | | | | 1 | 4 | 1 |
| Combat Orders..... | 3 | 1 | 2 | | | 3 | 4 | 5 |
| Tactics and Technique..... | 55 | 5 | 7 | 4 | 3 | | 60 | 14 |
| Field Engineering..... | 17 | 1 | 4 | | 5 | | 18 | 9 |
| Tactical Functions Larger Units | 7 | 1 | | | | | 8 | |
| Military History..... | 2 | 32 | 1 | | | | 34 | 1 |
| | 133 | | 20 | | | | 133 | 20 |
| Tactical Principles..... | | | double periods | | | | 155 | |
| | | 9 | | | | | 9 | |
| Discussion of Problems..... | 5 | 1 | 1 | | | | 6 | 1 |
| Military Intelligence..... | 35 | 9 | 7* | | | | 44 | 7 |
| Command, Staff, and Logistics | | | | | | | | |
| Map Maneuvers..... | | | | | | 12† | | 12 |
| Strategy..... | | 10 | | | | | 10 | |
| Psychology and Leadership..... | | 6 | | | | | 6 | |
| Troop Leading..... | 32 | 1 | 12 | | | | 33 | 12 |
| Methods of Training..... | 14 | | 1 | | | | 14 | 1 |
| Legal Principles..... | | 9 | | | | | 9 | |
| General Terrain Exercises..... | | | | 18 | | | | 18 |
| Total..... | 312 | 91 | 55* | 22 | 8 | 16† | 403 | 101 |

* 1 all day.

† 4 all day.

APPENDIX 4

SUMMARY OF COURSE, SPECIAL COMMAND AND GENERAL STAFF SCHOOL, 1924

| SUBJECT | <i>Conferences or Lectures</i> | <i>Map Problems</i> | <i>Terrain Exercises</i> | <i>Exercises*</i> | <i>Periods</i> | <i>Half Days</i> |
|--|--------------------------------|---------------------|--------------------------|-------------------|----------------|------------------|
| Opening Exercise..... | 1 | | | | 1 | |
| Military Organization..... | 2 | | | | 2 | |
| Combat Orders..... | 7 | | | 4 | 7 | 4 |
| Tactics and Technique..... | 29 | | | 7 | 29 | 7 |
| Field Engineering..... | 4 | | | 3 | 4 | 3 |
| Tactical Principles and Decisions..... | 51 | 9 | | | 51 | 9 |
| Command, Staff, and Logistics..... | 16 | 1 | | | 16 | 1 |
| Map Maneuvers..... | | | | 16 | | 16 |
| General Terrain Exercises..... | | | 9 | | | 9 |
| Methods of Training..... | 6 | 1 | | | 6 | 1 |
| Reserved..... | | | | | | 11 |
| Total..... | 116 | 11 | 9 | 30 | 116 | 61 |

*These exercises consist of tactical rides or walks, weather permitting, map maneuvers, or instruction indoors by concrete examples.

APPENDIX 5

GRADUATES

SPECIAL COMMAND AND GENERAL STAFF SCHOOL 1924

Major Reginald W. Buzzell, Infantry, Vermont National Guard.
Major John J. Byron, Infantry, New York National Guard.
Major Hewitt Callender, Infantry, California National Guard.
Lieut. Colonel Raymond M. Cheseldine, Infantry, Ohio National Guard.
Major Sydney H. Cliffe, Infantry, Massachusetts National Guard.
Lieut. Colonel Robert E. Craighill, Infantry, Virginia National Guard.
Lieut. Colonel Robert G. Douglass, Infantry, Nebraska National Guard.
Lieut. Colonel John M. Gentner, Engineers, Pennsylvania National Guard.
Major Graham K. Hobbs, Infantry, North Carolina National Guard.
Colonel George E. Hogaboom, Infantry, Mississippi National Guard.
Lieut. Colonel William E. Lake, Infantry, Texas National Guard.
Lieut. Colonel Henry S. Merrick, Cavalry, Iowa National Guard.
Lieut. Colonel Elmer G. Meyer, Sig. Sec., Cavalry, Wisconsin National Guard.
Major Samuel R. Millar, Jr., Infantry, Virginia National Guard.
Colonel Newbold Morris, Field Artillery, Officers' Reserve Corps.
Brigadier General W. McD. Rowan, Kansas National Guard.
Major Neil M. Snyder, Infantry, Arkansas National Guard.
Brigadier General Robert J. Travis, Georgia National Guard.
Major Harold T. Weber, Cavalry, Michigan National Guard.