FEATURED ARTICLES

2 Controlling the Beast Within: The Key to Success on 21st-Century Battlefields
   Major Douglas A. Pryer, U.S. Army
   Ethical behavior contributes more to mission success than battlefield technology, armored vehicles, gunnery, or weapons ranges.

13 Muddled Dawn: The Implications of the New Administration in Japan
   Colonel David Hunter-Chester, U.S. Army, Retired
   An expert on the bilateral military alliance with Japan examines the political climate for U.S. cooperation with Japan and its implications for the future.

23 Security, Capacity, and Literacy
   Lieutenant General William B. Caldwell, IV, U.S. Army, with Captain Nathan K. Finney, U.S. Army
   The Army puts a full-court press on literacy training for Afghan security forces.

   Colonel Wayne W. Grigsby, Jr., U.S. Army, et al.
   Army planning needs to use the best conceptual tools of the design methodology and the best planning tools of the Military Decision Making Process.

36 Complexity Leadership: New Conceptions for Dealing with Soldier Suicides
   Robert M. Hill, Ed.D.
   The Army should be a networked organization in which everyone can sense problems and fix them within his or her scope of expertise.

47 Leadership and Post Traumatic Stress Symptoms
   Lieutenant Colonel Mary E. Card-Mina, U.S. Army
   Leaders in every military branch and at every rank can help those suffering from post traumatic stress seek treatment.

54 Local Governance and COIN in Eastern Afghanistan 2004-2008
   Robert E. Kemp
   As Afghan security forces strengthen, they need strong local governments as partners for long-term stability.

64 Influence as a Measure of Success
   Major Andrew J. Knight, U.S. Army
   The proper metric for understanding success in Afghanistan is influence over the population.
Counterinsurgency in Afghanistan—Lessons Learned by a Brigade Combat Team
Colonel John M. Spiszer, U.S. Army
The commander of Task Force Duke, the 3rd Brigade Combat Team, discusses some important lessons for BCTs in the fight in Afghanistan.

Who Will Fulfill the Cavalry’s Functions? The Neglect of Reconnaissance and Security in U.S. Army Force Structure and Doctrine
Major Keith Walters, U.S. Army
A corps Joint Task Force headquarters without a powerful organic reconnaissance and security formation will be blind and vulnerable to its adversaries.

INSIGHTS

Multiplying by Zero
Lieutenant Colonel Michael C. Veneri, U.S. Air Force
Our Afghanistan policies may be insurmountably antithetical to Afghan culture.

BOOK REVIEWS

LETTERS