FEATURED ARTICLES

2  Relationships Matter: Humanitarian Assistance and Disaster Relief in Haiti

Twenty-six years after becoming friends, two general officers work together to provide relief and assistance to the earthquake-stricken country of Haiti.

13  At What Cost, Intelligence? A Case Study of the Consequences of Ethical (and Unethical) Leadership
   Major Douglas A. Pryer, U.S. Army

The “intelligence at any cost” mindset led some in our Army in Iraq to systematically violate the laws of war. We must prevent its reoccurrence.

29  The Operations Targeting and Effects Synchronization Process in Northern Iraq
   Lieutenant General Robert L. Caslen, Jr., U.S. Army; Colonel Thomas P. Guthrie, U.S. Army; and Major Gregory L. Boylan, U.S. Army

In January 2008, the 25th Infantry Division headquarters revised longstanding organizational thinking to adapt its structure to new demands during its deployment.

38  The Revolution in Military Affairs: 12 Observations on an Out-of-Fashion Idea
   Lieutenant Colonel Scott Stephenson, Ph.D., U.S. Army, Retired

We should think twice about consigning the revolution in military affairs idea to the dustbin of history.

47  Medical Operations in Counterinsurgency Warfare: Desired Effects and Unintended Consequences
   Lieutenant Colonel Matthew S. Rice, U.S. Army, and Lieutenant Colonel Omar J. Jones, U.S. Army

Battalion and brigade combat teams should not provide diagnostic and curative medical care to civilians, except in emergencies.

58  Harnessing Information Operations’ Potential Energy
   Captain Leonardo J. Flor, U.S. Army

On-scene control of information operations is vital when earning the population’s confidence.

65  Combat Advising in Iraq: Getting Your Advice Accepted
   Lieutenant Colonel Thomas A. Seagrist, U.S. Army

Tenets of combat advising and measures of effectiveness help in the training of future advisors and their commanders.

73  Achieving Excellence in Small-Unit Performance
   Lieutenant General Michael A. Vane, U.S. Army, and Colonel Robert Toguchi, U.S. Army

We can use advances in human dimension concepts and new decisionmaking tools to obtain a significant leap in small-unit performance.

82  The Parting of the Sulawesi Sea: U.S. Strategy and Transforming the Terrorist Triangle
   Charles “Ken” Comer

The Sulawesi Sea area—the Terrorist Transit Triangle—remains Pacific Command’s primary area of interest for counterterrorism.

Cover Photo: Iran’s Qadr 1 missile is displayed during a military parade to commemorate the beginning of the 1980-1988 war between Iran and Iraq, 22 September 2009, in Tehran, Iran. UPI/Maryam Rahmanian
88  Attack or Defend? Leveraging Information and Balancing Risk in Cyberspace  
Colonel Dennis M. Murphy, U.S. Army, Retired  
Will the Army develop an “Airland Battle” equivalent for cyberspace?

97  Information Operations as a Deterrent to Armed Conflict  
Colonel Blane R. Clark, U.S. Army, Retired  
Applying information operations as a deterrent to armed conflict holds considerable promise.

105  Laboratory of Asymmetry: The 2006 Lebanon War and the Evolution of Iranian Ground Tactics  
Captain Marc Lindemann, New York National Guard  
As negotiations over Iran’s nuclear program continue, the United States should acknowledge the evolution of Iran’s ground tactics and have a plan to address this reality.

INSIGHTS
117  Can a Nuclear-Armed Iran Be Deterred?  
Amitai Etzioni  
A military option targeted to suppress Iran’s nuclear ambitions may be the best answer in the long run.

BOOK REVIEWS
126  REVIEW ESSAY- Black Hearts: A Study in Leadership  
Lieutenant Colonel Paul Christopher, Ph.D., U.S. Army, Retired

130  REVIEWS