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MCCOE-CTC MC OC/T Synch VTC

BG Bill Burleson

Mr. Dick Pedersen & Mr. Kevin Perry

29 May 2015

Purpose

To connect CTC Mission Command OC/Ts, MCCOE, and FORSCOM to discuss relevant MC training issues and how to improve negative trends.

The overarching end state is that these sessions are viewed by CTC MC OC/Ts as value-added to their mission.

Agenda

- 1000-1010 – MCCOE: Admin & Introductions
- 1010-1020 – JRTC: Discussion of questions
- 1020-1030 – MCTP: Discussion of questions
- 1030-1040 – JMTC: Discussion of questions
- 1040-1050 – NTC: Discussion of questions
- 1050-1100 – MCCoE: AMCAP, T&EOs, and MCDMG
- 1100-1130 – Discussion(s)



Recommendations from Last VTC

All four CTCs stated that the session was value-added; suggestions for the next meeting (o/a May 2015) include:

- 1) **NTC:** Do a deep[er] dive on MC challenges.
- 2) **JRTC:** Narrow down the real issues that make trends remain constant.
- 3) **JMRC:** Focus on two current key mission command issues.
- 4) **MCTP:** Current format supports sharing info amongst CTCs (retain); add how can MCCOE use the event to shape the force IOT reverse bad trends





Questions to CTC MC OC/Ts to drive Discussion

1. How do you conduct your AARs with commanders on the Philosophy aspects of Mission Command?

Put brief talking point bullets here on one slide or have one slide per question; your preference

2. Are you seeing (or hearing) that the MC Digital Master Gunner (MCDMG) course is providing 'value added' for operation of the MC system?

3. What are your thoughts on the draft Army Mission Command Functional Concept (TRADOC PAM 525-3-3) currently out for 1/2 Star Staffing?

4. MC Trends (separate slide)



JRTC

JRTC Top MC trends/issues

LTC Stephen Shrader

Brigade Mission Command Senior Trainer



JRTC Discussion points

1. How do you conduct your AARs with commanders on the Philosophy aspects of Mission Command?

- MC Philosophy integrated into every AAR (Figure 1, ADP 6-0)
- Green Book AARs (RSOI, JFE – BCT CDR/CSM w/ COG, B06, Senior Mentor)
- Mid-Point AAR (JFE, DEF – BCT CDR/CSM/Staff, TF CDR/CSM/Staff, SOF/DoS)
- Mission Command Seminar (Primer to Final AAR – BCT CDR/TF CDRs w/ COG, B06, SM, and CG)
- Final AAR
- AAR themes/issues tied back to specific MC Principles, Tasks, and Systems

2. Are you seeing (or hearing) that the MC Digital Master Gunner (MCDMG) course is providing 'value added' for operation of the MC system?

- Majority of BCTs lack MCDMG qualified personnel (1x BTL CPT out the last 4 BCTs)
- Value added for those that have MCDMGs in the formation; shortens learning curve
- True value won't be seen until BCTs maintain “digital battle rosters” to discourage breaking up CP “Crews”
- Limited number of classes, length of class (3wks), and personnel transitions work against BCTs ability to attend
- Heavy reliance on FSRs makes MCDMG qualified personnel low on priority
- Real question is – “Are we placing so much MC System capability in the hands of the BCT that the complexity of managing/executing those systems is degrading our ability to fight?”

3. What are your thoughts on the draft Army Mission Command Functional Concept (TRADOC PAM 525-3-3) currently out for 1/2 Star Staffing?

- Current Figure 1, ADP 6-0 concept is sound and being discussed across echelons
- New concept further dilutes the “control” aspect of MC – abdication of control for the sake of disciplined initiative is significant issue at BCT and below as observed through multiple rotations
- Changing the concept/philosophy does not improve our ability to institutionalize it



JRTC Trends Discussion Points

- **Battle Rhythm in a Decisive Action Training Environment** – BCTs struggle to establish a viable battle rhythm that sequences actions and facilitates interaction between the cdr, staff, and subordinate units.
 - Failure to establish and follow SOPs and ruthlessly enforce standards/timelines
 - Inability to nest the operations process into the battle rhythm to facilitate planning & decisions
 - Difficulty in operationalizing the “outputs” of battle rhythm/planning events (fighting products)
 - OPSYNC – most important event on the battle rhythm consistently not executed
- **Execution of the Operations Process** – Staffs are not well versed and lack understanding of how to execute the operations process.
 - Very good at conceptual
 - Lack ability to transition to detailed planning for synchronized operations (hard science behind enablers, fire control measures, airspace control, etc.)
 - Struggle with identifying “the fights” between echelons and how those fights are executed
 - COA Analysis (War Game) a lost art – product focused instead of process focused
 - Rehearsals are back briefs; not focused on actions, decisions, and friction
- **Mission Command not properly planned** – BCTs routinely do not plan or rehearse command post transitions or delineate what command post functions each node will facilitate during OPNs
 - Plans to OPS transitions
 - Leader locations and authorities w/ specific transition criteria (conditions) for ACP/TAC to TOC
 - Lack of clearly delineated analog – digital – analog transition of MC Systems (what does the CDR need and when IOT make decisions)
 - Complexity of MC Systems vs training level of Soldiers



MCTP

MCTP Discussion Points and Trends

LTC Jeremy Stermer

Ops Group A, Mission Command OC/T



MCTP Discussion Points

1. How do you conduct your AARs with commanders on the Philosophy aspects of Mission Command?

- SM provide one-on-one feedback to CDRs during WFXs
- AAR focus often on how staffs support CDRs in creating sharing understanding, providing clear guidance, supporting decision making, and assessments

2. Are you seeing (or hearing) that the MC Digital Master Gunner (MCDMG) course is providing 'value added' for operation of the MC system?

- Overall DMG a great course; DMGs often overwhelmed based on tempo
- Units often fail to take advantage due to length of training/cost; could off set by exporting training for MCTCs to oversee – better messaging of benefits
- Units must identify personnel in advance, resource time, empower

3. What are your thoughts on the draft Army Mission Command Functional Concept (TRADOC PAM 525-3-3) currently out for 1/2 Star Staffing?

- Agree with the need to simplify MC concepts (MC Philosophy / Tasks - IO)
- Dispersed CPs are not effective at creating trust or shared understanding
- Restrictions on networks and sharing information goes against MC goals
- Units challenged with balancing when to control or decentralize operations

MCTP Trends

Top Trends

- Inconsistent use of Operational Frameworks
 - Planning Horizons and Plans Management
 - Linking Decisions to CCIRs
 - Battle Rhythm Management
 - Common Operating Picture (COP)
 - IPB Process
 - Current Operations Integration Cell (COIC)
 - Shaping Operations
 - Network Architecture
 - Combined Arms Maneuver @ DIV
- * ~51 Additional trends specific to various WfFs

Improving:

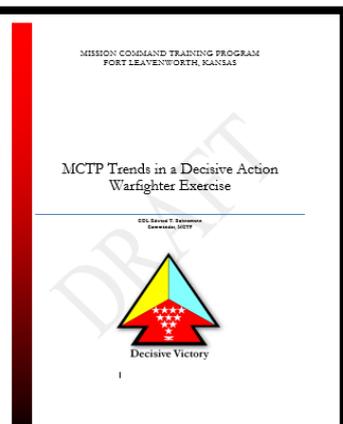
- Use of Operational Frameworks
- Understanding DM tools
- Battle Rhythm management

Continuing issues:

- Controlling/Transitioning Shaping Ops
- Security Operations in Support Area
- Network support of coalitions
- Defining COP
- Assessments
- Failure to integrate/utilize Multifunctional BDEs

Emerging:

- Inadequate orders / graphics
- Reconnaissance planning (ground)



POC for information is CPT Diercks
@ (913) 684-5731 or
brian.d.diercks.mil@mail.mil

JMRC

JMRC Discussion Points and Trends

COL John Pirog

Mustang 07

JMRC Senior Brigade Trainer

Mission Command OC/T

MCCOE Discussion Areas

- Conduct of AARs with commanders on mission command philosophy
 - ❖ No AAR devoted solely to mission command philosophy
 - ❖ JCAP classes and discussion
 - ❖ 4 AAR periods per rotation (RSOI/CPX, 1st battle period, mid-ro and final AARs)
 - ❖ MC philosophy typically discussed at every AAR (dependant on the focus areas)
 - ❖ Daily feedback and coaching sessions
- Digital Master Gunner Course value added?
 - ❖ Zero digital master gunners in the units trained here over the past year
 - ❖ Sorely needed!
 - ❖ Staffs struggle to understand the capabilities of their mission command systems and how to leverage those systems to enable shared understanding throughout the formation
- Thoughts on Army Mission Command Functional Concept
 - ❖ “Minimize control to the essential” will be misinterpreted
 - ❖ Presupposes trained and ready subordinates in units at all levels
 - ❖ Does not seem to account for experience and wisdom differences at echelon
 - ❖ Attempts to encompass all levels of command
 - Requires leaders to choose what they feel they can implement
 - Seems to be written above the company level
 - Battalions and brigades don't have “gunners” who can exploit and attack threat networks
 - ❖ Army information network is not accessible at the company level and below

JMRC Top 4 Mission Command Trends

- Staffs struggle to achieve shared understanding of the problem and shared visualization of the operation
 - Both intra- and inter- staff
 - Struggle to develop complete COAs/plans that translate the commander's vision into an actionable plan across the warfighting functions
- Poor mission command node location and transition planning
 - Delegated to S6 vice a deliberate staff planning process
 - Failure to plan for mission command systems through depth of the fight
 - Poor terrain analysis
- Failure to designate roles and responsibilities of mission command nodes
 - Struggle with composition and responsibilities of mobile command group, TAC CP, main CP and rear CP
 - Designate who controls the fight by space, time and system
 - Validate through a mission command validation exercise/drill
- Units struggle to keep pace with a dynamic environment
 - Poor understanding of inputs and outputs of targeting process
 - Operational environment and updated enemy situation remain static after OPORD is issued
 - Poor understanding of how future ops working group bridge plans and CUOPS

NTC

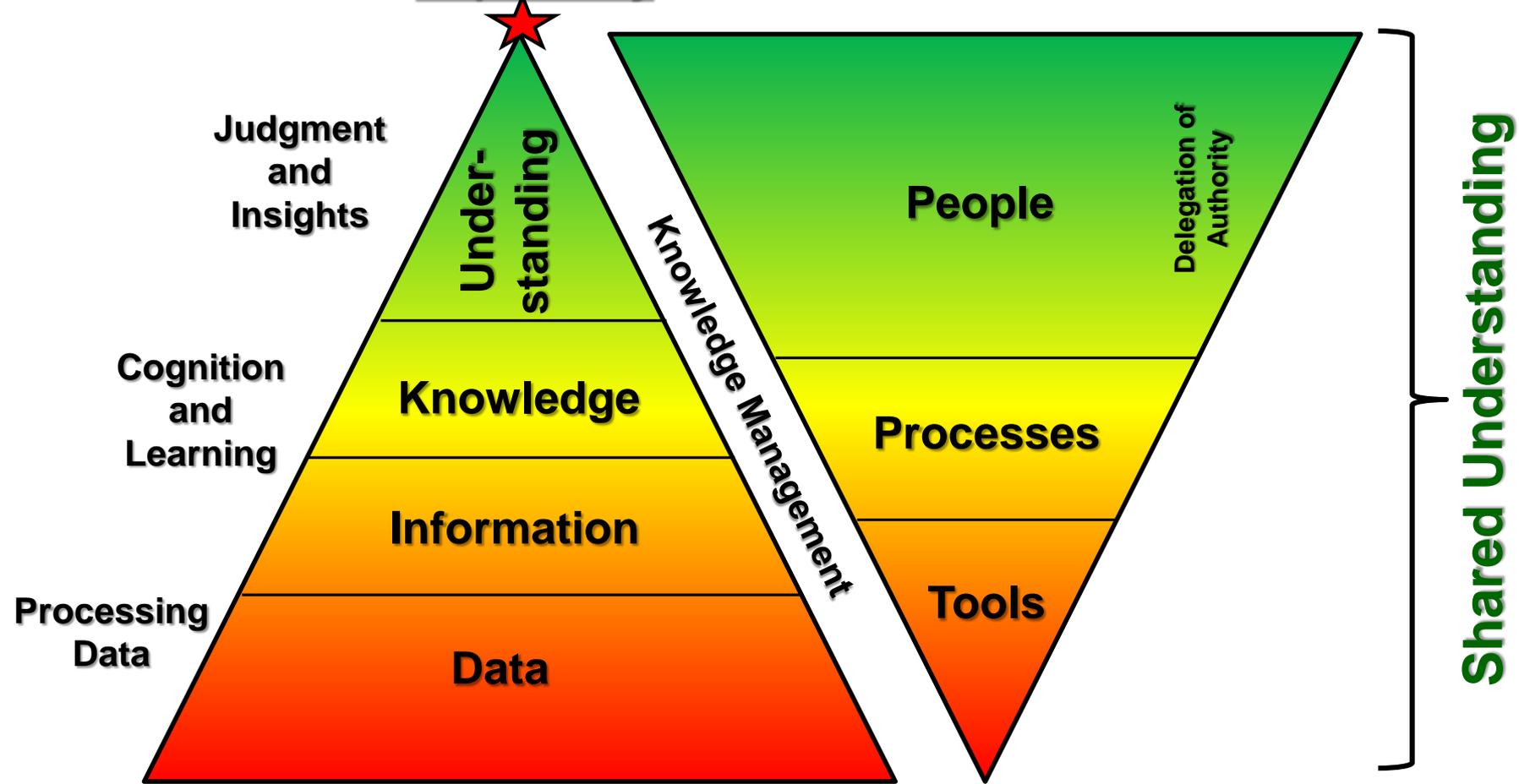
NTC Discussion Points and Trends

LTC(P) Joe Clark

Bronco 07, Mission Command Senior Trainer

Mission Command Philosophy

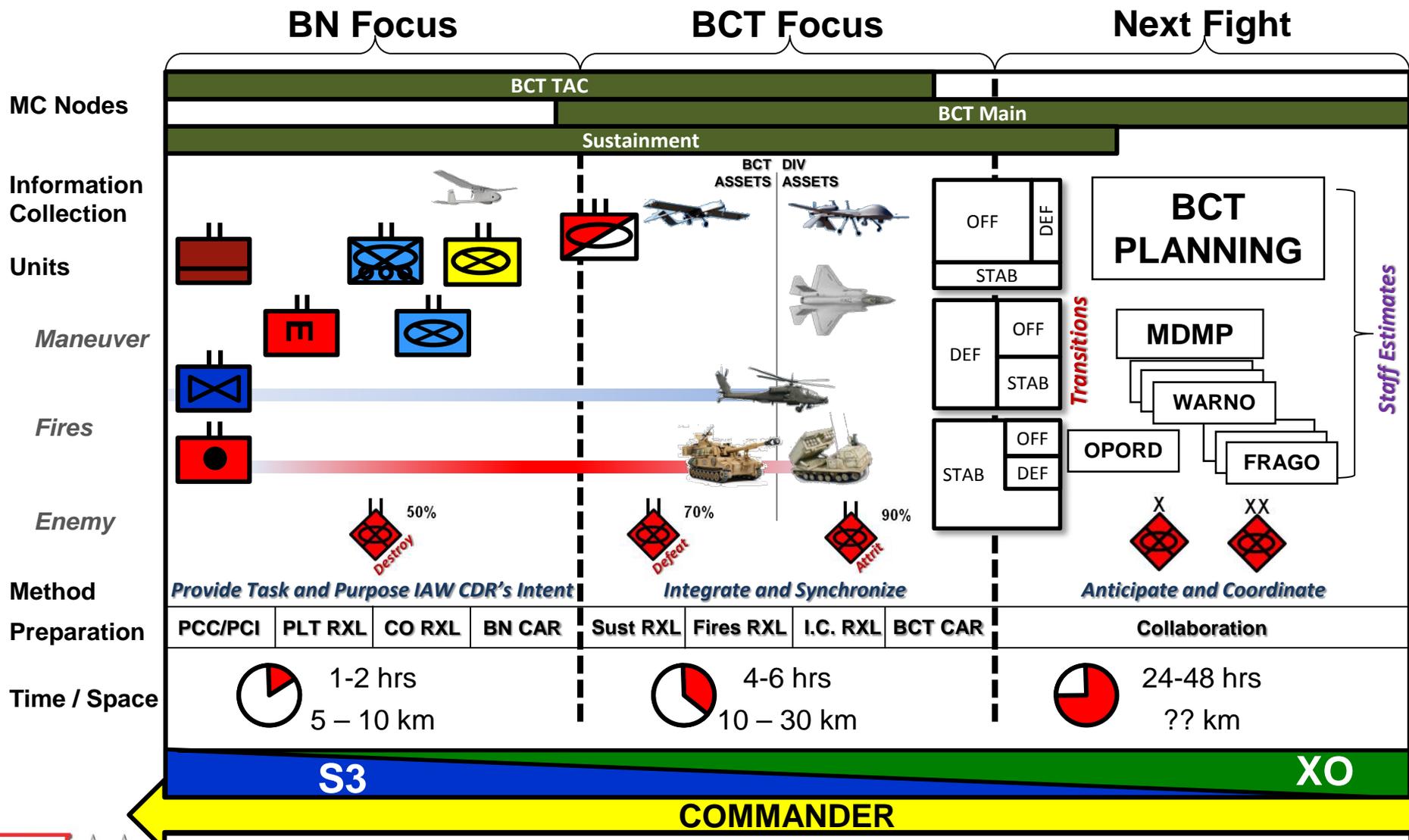
Decision Superiority



Think critically in a time-constrained environment



The Brigade Combat Team Fight

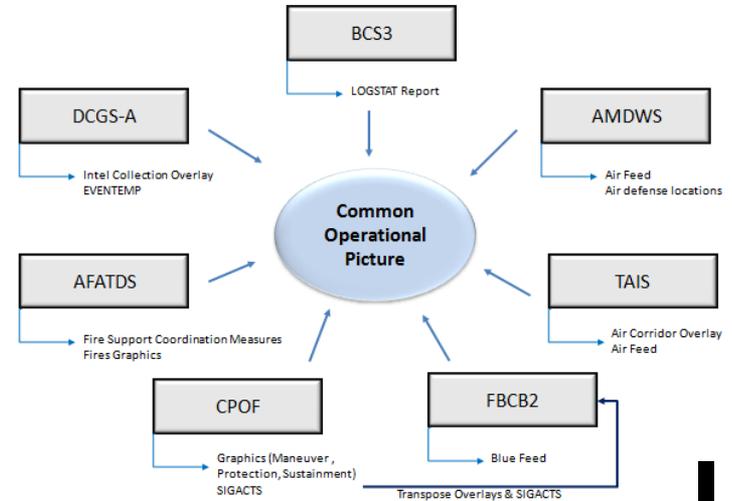


Army leaders are responsible for clearly articulating their concept of operations in **time, space, purpose, and resources.**

The Science of MC— Collaboration

Table 1-1. Example of data processed into information and knowledge

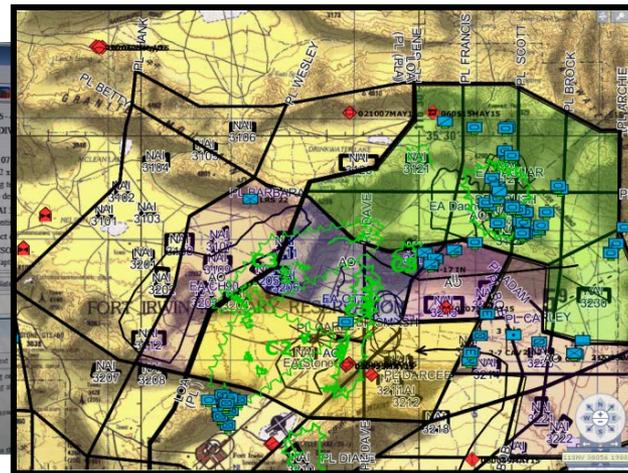
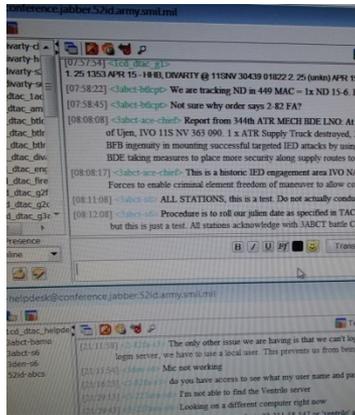
Term	Example	Relationship
Data	100 T72 tanks	Unrelated symbols out of context
Information	100 T72 tanks at grid location AB271683	Processing places the symbols in the context of the terrain and friendly forces
Knowledge	100 T72 tanks at grid location AB271683 indicates the enemy has committed its reserve	Cognition based on experience, analysis, or study provides meaning to the information
Understanding	Understanding of key variables of PMESII-PT and METT-TC and other factors indicates— Decisive point 12 along most likely avenue for enemy armor, will reach decisive point 12 in (x) time. Enemy doctrine for combined arms operational reserve indicates all elements not yet located. Enemy is vulnerable to counterattack. Suitable locations to engage enemy forces. Joint air support and multinational forces support required.	Commander applies analysis and judgment to relevant information to determine the relationships among operational and mission variables. Based on understanding, commander makes decisions leading to action. Execute branch plan, adjust as needed. Collection assets focus on revised commander's critical information requirements. Army aviation engages at decisive point 12. Resources re-allocated to support decisive operation. Air forces prepare to provide close air support. Multinational ground forces prepare to support.



BCT Battle CPT COP

BCT Portal

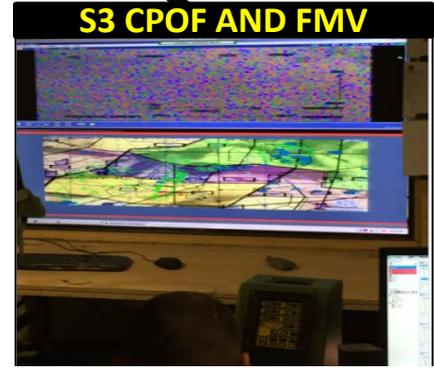
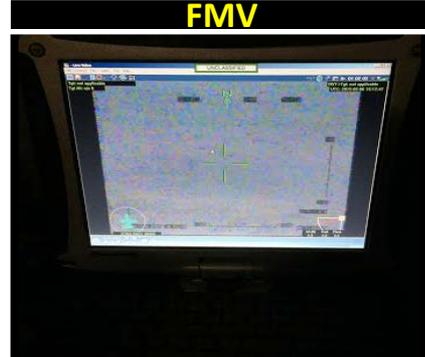
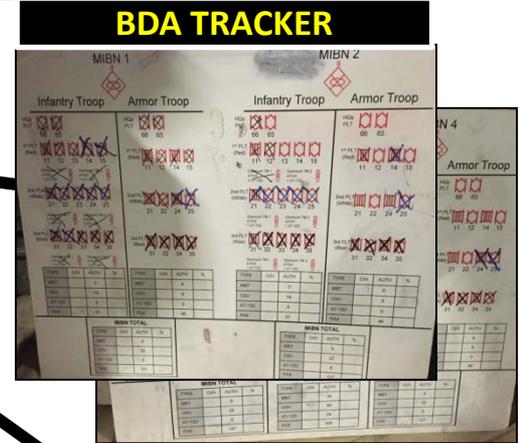
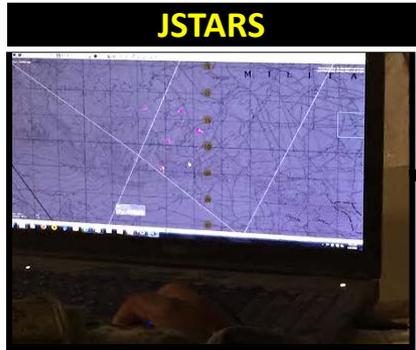
Jabber



Collaborative exchange helps commanders increase their situational understanding, resolve potential misunderstandings, and assess the progress of operations. Effective collaboration provides a forum (ADP 6-0).



The Science of MC—Painting the Picture for the



- Who is putting the intelligence together at the BDE?
- Where is the common intelligence picture being displayed?

A common operational picture is a single display of relevant information within a commander's area of interest tailored to the user's requirements and based on common data and information shared by more than one command (ADRP 6-0). The COP is the primary tool for supporting the commander's situational understanding. (ADRP 2-0 page 5-12; paragraph 5-58)

The Art of MC—Sustaining Relative Advantage

Unified Land Operations -- Joint Combined Arms Operations -- Decisive Action -- Core Competencies -- Mission Command

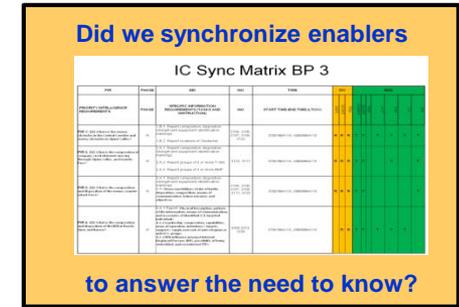
Executed through...

To achieve...

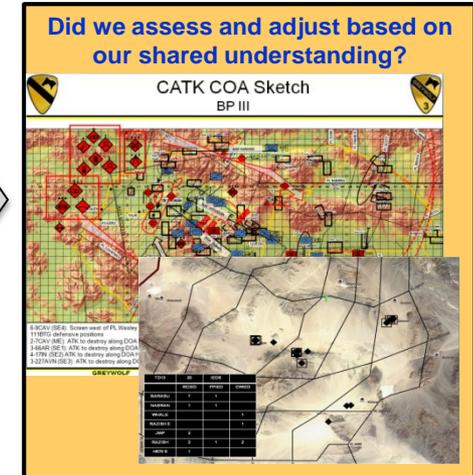
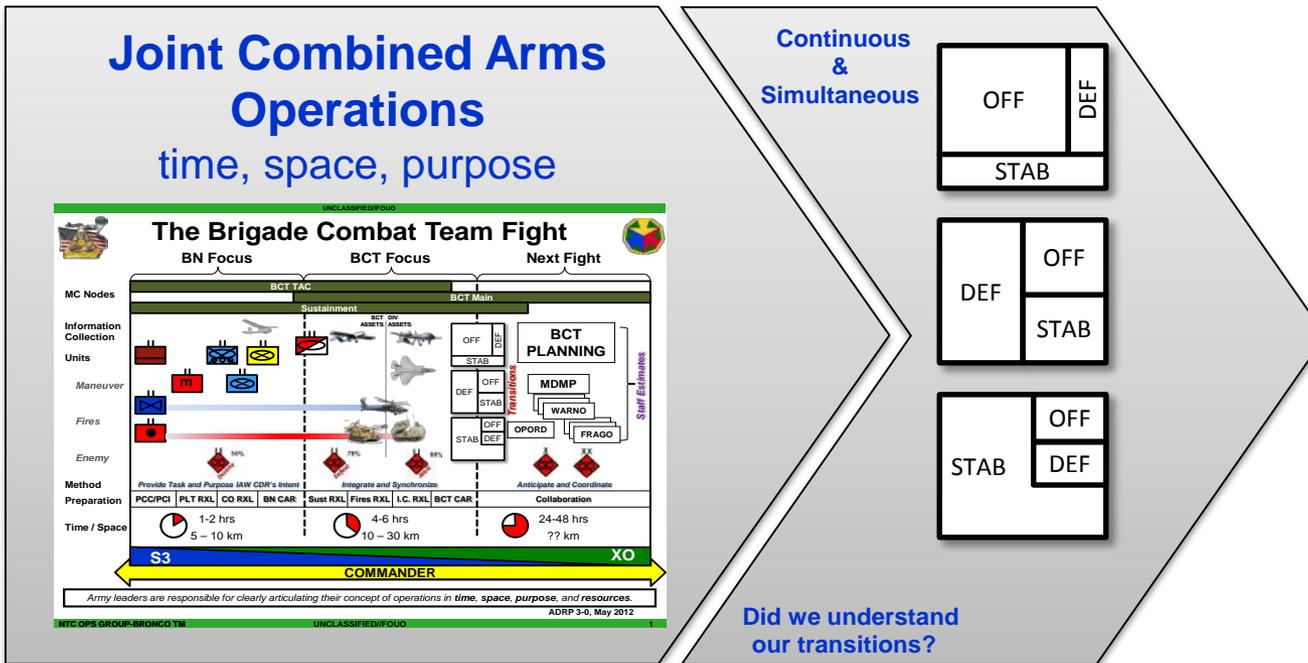
By means of...

Exercising...

❑ Did we shape the Operating Environment through a Collaborative and Iterative Process?



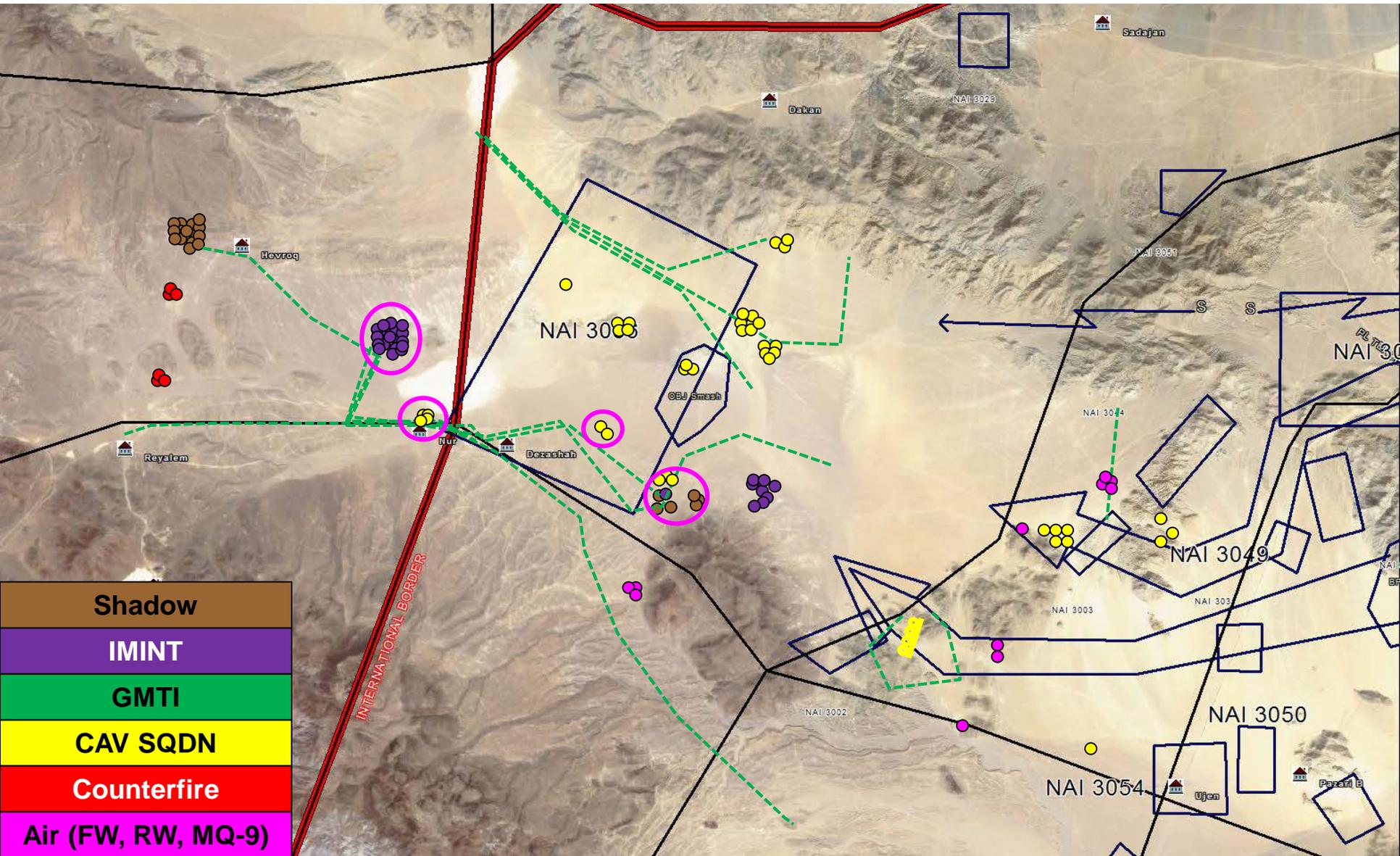
❑ Did we leverage opportunities to integrate available resources to seize, retain, and exploit initiative?



Seize, retain, and exploit the initiative throughout the range of military operations to gain and maintain a position of relative advantage in sustained land operations in support of Unified Action. (TP 525-3-1)



The Art of MC—Developing the Enemy Situation



MCCOE Strategy Branch

Army Mission Command Assessment Plan and T&EOs

Mr. Kevin Perry (Duck)

Strategic Analyst

MCCOE DOT-S

Army Mission Command Assessment Plan (AMCAP)

The [AMCAP](#) establishes MOEs with associated standards, identifies assessment indicators, and assigns roles and responsibilities to assess the Total Force's progress in achieving [AMCS](#) strategic ends and objectives.

AMCS Strategic Ends (SE) & Strategic Objectives (SO)	AMCAP MOEs	Roles and Responsibilities		
		Total Force	Operational Force	Institutional Force
SE 1: All Army leaders understand and practice the MC philosophy. <i>SO 1-1: All Army leaders understand the MC philosophy.</i> <i>SO 1-2: All Army leaders are proficient in the practice of the MC philosophy.</i>	MOE 1-1: Army leaders demonstrate an understanding of the MC Philosophy during PME-CES.			PME-CES Evaluations Modernization Processes/Forums
	MOE 1-2: Army leaders demonstrate proficiency in the practice of the MC philosophy during training, operations, garrison, and institutional activities.	Counseling Coaching Mentoring Experiences Leadership Evaluations Self Development	Cdr & WF Forums Deployments Exercises Home Station Tng Sustainment Tng	Assignment Practices Selection Boards Sr Ldr Forums CTC Program ARNG XCTC USAR CSTP
SE 2: Commanders and staffs effectively execute MC Wff tasks. <i>SO 2-1: Commanders, staffs, and units understand all aspects of the MC Wff.</i> <i>SO 2-2: Commanders, staffs, and units effectively execute MC Wff tasks.</i>	MOE 2-1: Army leaders demonstrate an understanding of MC Wff tasks during PME.			PME Evaluations Modernization Processes/Forums
	MOE 2-2: Commanders and staffs demonstrate proficiency in executing MC Wff tasks during training and operations.		Cdr & WF Forums Deployments Exercises Evaluations Home Station Tng Sustainment Tng	Assignment Practices Selection Boards Sr Ldr Forums CTC Program ARNG XCTC USAR CSTP
SE 3: The MC system enables commanders, staffs, and units to effectively execute the MC Wff. <i>SO 3-1: A MC system enables units to effectively execute MC Wff commander, staff, and additional tasks.</i> <i>SO 3-2: Commanders, staffs, and units are proficient in organizing and employing the MC system.</i>	MOE 3-1: MC system information technology effectively enables the exercise of MC during training and operations.		Cdr & WF Forums Deployments Exercises Home Station Tng Sustainment Tng	Modernization Processes/Forums Sr Ldr Forums CTC Program ARNG XCTC USAR CSTP
	MOE 3-2-1: Army leaders demonstrate an understanding of the MC system during PME and MC functional training.			PME Evaluations MC Functional Tng Modernization Processes/Forums
	MOE 3-2-2: Army leaders demonstrate proficiency in organizing and employing the MC system during training , operations, and garrison activities.		Cdr & WF Forums Deployments Exercises Evaluations Home Station Tng Sustainment Tng	Assignment Practices Selection Boards Sr Ldr Forums CTC Program ARNG XCTC USAR CTSP



- Apx A—Developing Leaders to Exercise MC**
- Apx B—AMCAP Assessment Indicators**
- Apx C—MC Philosophy MOE Standards**
- Apx D—MC Wff Cdr Task MOE Standards**
- Apx E—MC Wff Staff Task MOE Standards**
- Apx F—MC Additional Task MOE Standards**
- Apx G—MC System IT MOE Standards**



T&EOs for MC Philosophy and MC Cdr Tasks

AMCAP MC Philosophy MOE Standards (Apx C)

MC Standard 1-1/2.1: Develop a cohesive team through mutual trust ([# 71-5-5004](#))

MC Standard 1-1/2.2: Create a shared understanding ([# 150-718-5007](#))

MC Standard 1-1/2.3: Provide the commander's intent ([# 150-718-5004](#))

MC Standard 1-1/2.4: Exercise disciplined initiative([# 150-718-5006](#))

MC Standard 1-1/2.5: Use mission orders ([#150-718-5003](#))

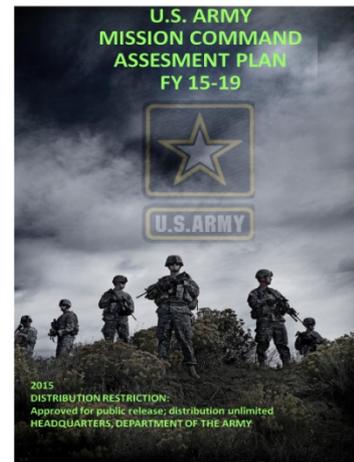
MC Standard 1-1/2.6: Accept prudent risk([# 150-718-5002](#))

AMCAP Commander Task MOE Standards (Apx D)

MC Standard 2-1/1.1: Drive the operations process ([# 150-718-5100](#))

MC Standard 2-1/1.2: Develop a cohesive team through mutual trust ([# 71-5-5004](#))

MC Standard 2-1/1.3: Inform and influence relevant audiences ([# 150-718-5005](#))



T&EOs for MC Staff Tasks

AMCAP MC Staff Task MOE Standards (Apx D)

MC Standard 2-1/2.4: Execute the operations process ([#71-8-5100](#))

MC Standard 2-1/2.5: Conduct Army Design Methodology ([#71-8-5001](#))

MC Standard 2-1/2.6: Conduct the Military Decision-Making Process ([#71-8-5111](#))

MC Standard 2-1/2.7: Conduct Troop Leading Procedures ([#150-718-5012](#))

MC Standard 2-1/2.8: Prepare an Operations Order (#150-718-5119)

MC Standard 2-1/2.9: Prepare for Tactical Operation ([#71-8-5120](#))

MC Standard 2-1.2.10: Perform a Rehearsal ([#71-8-5122](#))

MC Standard 2-1/2.11: Execute Tactical Operations ([#71-8-5131](#))

MC Standard 2-1/2.12: Conduct an Operations Synchronization Meeting ([#71-8-5135](#))

MC Standard 2-1/2.13: Coordinate Actions to Produce Max Effective Military Power ([#71-8-5134](#))

MC Standard 2-1/2.14: Conduct Rapid Decision and Synchronization Process ([#71-8-5002](#))

MC Standard 2-1/2.15: Assess Tactical Situation and Operation ([#71-8-5130](#))

MC Standard 2-1/2.16: Integrate Situational Understanding thru KM ([#71-8-5330](#))

MC Standard 2-1/2.17: Synchronize Information-Related Capabilities ([#71-8-5320](#))

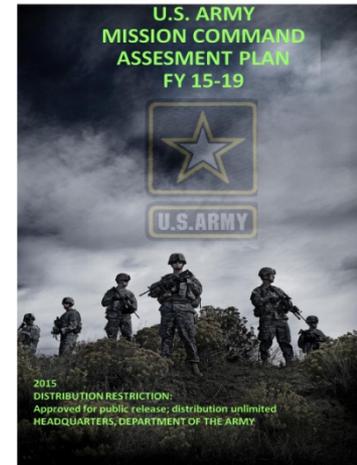
MC Standard 2-1/2.18: Conduct Soldier-Leader Engagements ([#71-8-5311](#))

MC Standard 2-1/2.19: Integrate Designated Information-Related Capabilities ([#71-8-0015](#))

MC Standard 2-1/2.20: Synchronize Public Affairs Operations ([#71-8-5334](#))

MC Standard 2-1/2.21: Plan for Information Operations ([#71-8-1119](#))

MC Standard 2-1/2.22: Coordinate Cyber/Electromagnetic Activities ([#71-8-5900](#))





T&EOs for MC Additional Tasks and MC System Tasks

AMCAP MC Additional Task MOE Standards (Apx F)

MC Standard 2-1/2.23: Plan Military Deception Operations ([#71-8-5127](#))

MC Standard 2-1/2.24: Control Tactical Airspace ([#71-8-5715](#))

MC Standard 2-1/2.25: Conduct Civil Affairs Operations ([#71-8-5400](#))

MC Standard 2-1/2.26: Maintain continuity of MC ([#71-8-5250](#))

AMCAP MC System Task MOE Standards (Apx F)

MC Standard 3-1/2.1: Conduct Command Post Operations ([#71-8-5200](#))

MC Standard 3-1/2.2: Conduct Information Assurance ([#71-8-6300](#))

MC Standard 3-1/2.3: Manage Information and Data ([#71-8-5310](#))

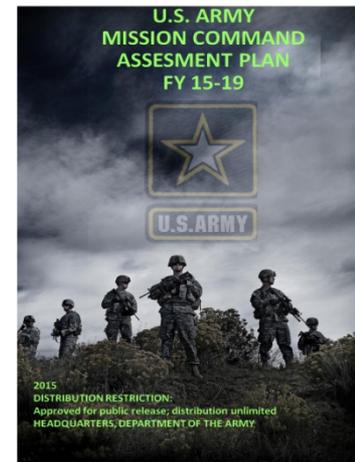
MC Standard 3-1/2.4: Display a COP Tailored to User Needs ([#71-8-5316](#))

MC Standard 3-1/2.4: Conduct information protection ([#71-8-5010](#))

MC Standard 3-1/2.6: Operate a Mission Command network ([#71-8-5003](#))

MC Standard 3-1/2.7: Process Relevant Information ([#71-8-5315](#))

MC Standard 3-1/2.8: Integrate Space Capabilities ([#71-8-5116](#))



MCCOE Training Development Branch

T&EOs to Support MCTP White Paper Trends

LTC Rick Correz

Chief, Training Development Branch

Training Division

MCCOE DOT-S



T&EOs to Support MCTP Trends

1.1.1.3. Battle Rhythm Management

[71-8-5135](#) Conduct an Operations Synchronization Meeting (BN-Corps)

1.1.1.5. Special Operations Forces/Conventional Forces

[71-9-5900](#) Integrate a Supporting Special Operations Organization (Division Echelon and Above [Operational])

[71-9-5910](#) Integrate Special Operations Force Capabilities (Division Echelon and Above [Operational])

1.1.1.7. Planning Horizons and Plans Management

[71-9-5550](#) Establish Command Transition Procedures

1.1.2.3. Responsibilities for Support Area Management and Movement Control Planning

[71-9-1100](#) Conduct Operational Movement

[71-9-1110](#) Develop Deployment Request

[71-9-1120](#) Conduct Intra-theater Deployment / Redeployment of Forces

[71-9-1200](#) Plan Operational Maneuver

[71-9-1300](#) Provide Operational Mobility

[71-9-4510](#) Provide Movement Services in the Joint Operations Area

1.1.5.2. Organizing Sustainment Staffs by Warfighting Function

[71-8-5200](#) Conduct Command Post Operations

[71-8-5250](#) Maintain Continuity of Mission Command

[150-718-0000](#) Organize the Staff

[150-718-0001](#) Validate the Maneuver WfF Staff

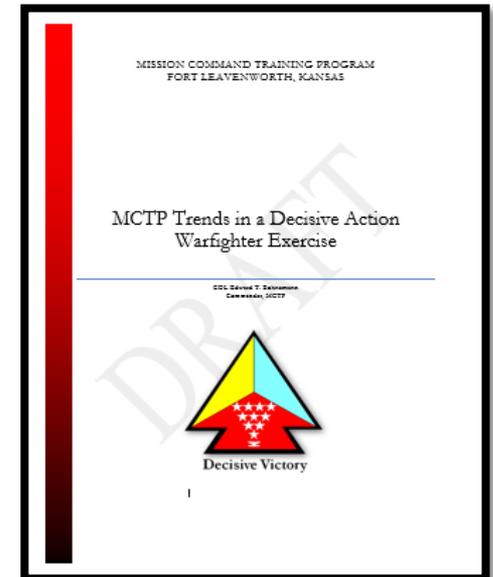
[150-718-0002](#) Validate the Intelligence WfF Staff

[150-718-0003](#) Validate the Fires WfF Staff

[150-718-0004](#) Validate the Sustainment WfF Staff

[150-718-0005](#) Validate the Mission Command WfF Staff

[150-718-0006](#) Validate the Protection WfF Staff



MCCOE MCDMG Division

Mission Command Digital Master Gunner Course

LTC Tad Stephan

Chief, MCDMG Div

MCCOE DOT-S

Mission Command Digital Master Gunner (MCDMG)

A MC Digital Master Gunner will possess the ability to integrate, visualize, and troubleshoot the primary MC Information Systems and will be capable of training and mentoring unit digital information system operators on the integration of their respective systems within the CP.

MCDMG CLASS SCHEDULE

15-009: 08 Jun 15 – 26 Jun 15
 15-010: 13 Jul 15 – 31 Jul 15
 15-011: 10 Aug 15 – 28 Aug 15
15-012: 08 Sep 15 – 25 Sep 15
 16-001: 01 Nov 15 – 20 Nov 15
 16-002: 30 Nov 15 – 18 Dec 15
 16-003: 04 Jan 16 – 22 Jan 16
 16-004: 01 Feb 16 – 19 Feb 16
 16-005: 07 Mar 16 – 25 Mar 16
 16-006: 04 Apr 16 – 22 Apr 16
 16-007: 02 May 16 – 20 May 16
 16-008: 06 Jun 16 – 24 Jun 16
 16-009: 11 Jul 16 – 29 Jul 16
 16-010: 08 Aug 16 – 26 Aug 16
 16-011: 12 Sep 16 – 30 Sep 16

MCDMG Training and Evaluation Outlines (T&EOs)

[150-000-0301](#): Provide MCISs Expertise in Support of the Opns Process
[150-130-1001](#): Perform PMCS on the MCWS/CPOF
[150-130-1002](#): Setup the MCWS/CPOF for Operation
[150-130-1003](#): Perform Trouble Shooting Procedures on MCWS/CPOF
[150-130-1004](#): Prepare the MCWS/CPOF for Operation
[150-130-1005](#): Perform Data Collection
[150-130-1006](#): Produce a Shared Plan Using MCWS/CPOF
[150-130-1007](#): Create a Collaborative Mission Plan
[150-130-1009](#): Organize MCWS/CPOF Products
[150-130-1010](#): Create Archives Using the MCWS/CPOF
[150-130-1013](#): Produce a Collaborative Brief
[150-718-5131](#): Assist the Commander in Executing Tactical Operations
[150-718-5315](#): Establish the Common Operational Picture

FY 16 MTOEs w ASI 5C

Corps-14
 Div-11
 BCTs-4; Bns-2



Visit us at usacac.army.mil

Unclassified

MCCOE MCDMG Recruiting Initiative

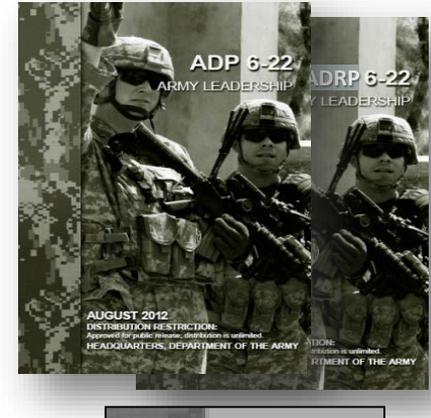
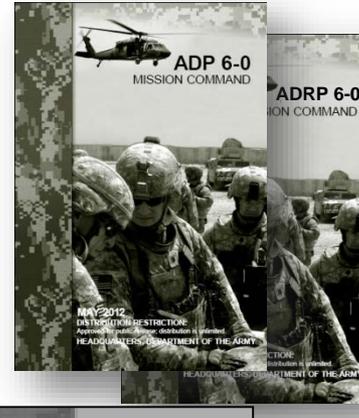
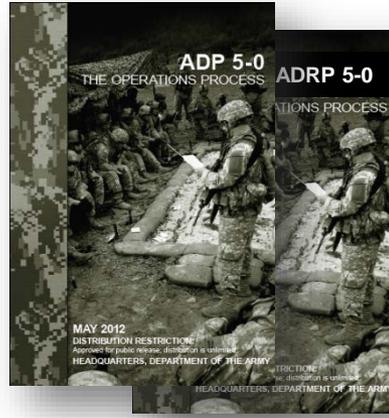
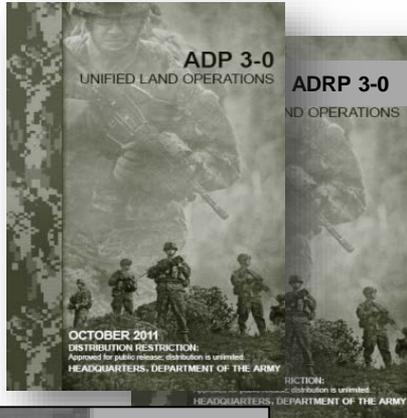
- ❑ **1 ID** (DCG-Maneuver, BG Michael Kurilla)
 - MCTP 16-04: 1 ID HQ, DIVARTY & CAB (5-14 APR 16) III CORPS
 - NTC 16-08: 1/1 ID ABCT (1-18 AUG 16)
- ❑ **1 CD** (DCG-Maneuver, BG Viet Xuan Luong)
 - NTC 16-01: 1/1 CAV ABCT (12-29 OCT 15)
 - NTC 16-04: 3/1 CAV ABCT (22 FEB-10 MAR 16)
- ❑ **1AD** (DCG-Maneuver, BG Terrence McKenrick)
 - MCTP WFX 16-02: 1 AD HQs & DIVARTY (13-22 NOV 15)
 - MCTP 16-04: 1 AD CAB (5-14 APR 16) III CORPS
 - NTC 16-05: 4/1 ABCT (8 MAR-26 APR 16)
 - JRTC 16-03: 2/1 ABCT HQ (13-30 JAN 16)
- ❑ **2ID** (DCG-Maneuver, BG Richard C. Kim)
 - MCTP WFX 16-01: 2 ID & CAB (30 SEP-9 OCT 15)
- ❑ **JBLM/7th ID ??????**
 - NTC 16-03: 2/2 ID SBCT (18 JAN-4 FEB 16)
- ❑ **3ID** (DCG-Maneuver, BG James R. Blackburn)
 - JMRC 16-01: 1/3 ID ABCT (15 OCT-15 NOV 15)
 - JRTC 16-07: 3/3 ID ABCT (5 May-9 JUN 16)
 - JMRC 16-06: 1/3 ID ABCT (30 May-29 JUN 15)
- ❑ **4ID** (DCG-Maneuver, BG Randy A. George)
 - NTC 16-02: 4/4 ID (27 OCT-9 DEC 15)
- ❑ **25 ID** (DCG-Operations, BG Bryan P. Fenton)
 - NTC 16-06: 2/25 SBCT (2-19 MAY 16)
 - JRTC 16-04: 4/25 IBCT-ABN (29 JAN-5 MAR 16)
- ❑ **82 ABN** (DCG-Operations, BG Brian E. Winski)
 - JRTC 16-02: 1/82 ABN IBCT (22 OCT-24 NOV 16)
 - JRTC 16-09: 2/82 ABN IBCT (24 AUG-10 SEP)
- ❑ **101 ABN** (DCG-Operations, BG Mark R. Stammer)
 - MCTP WFX 16-03: 101 ABN HQs & DIVARTY (3-12 FEB 16) XVIII Abn Corps
 - JRTC 16-01: 2/101 IBCT (27 SEP-14 OCT 15)
 - JRTC 16-06: 2/201 IBCT (12-29 APR 16)
- ❑ **3 SCR**
 - NTC 16-09: 3SCR (16 AUG-4 OCT 16)
- ❑ **173 ABN**
 - JMRC 16-06: 173 ABN IBCT (24 MAR-23 APR 16)
- ❑ **27th IBCT** (NYARNG)
 - JRTC 16-08: 27th IBCT (6 JUL- 3 AUG 16)
- ❑ **34 ID** (MNARNG)
 - NTC 16-07: 1/34 ID ABCT (4-17 JUN 16)



MCDMG Training Initiatives

- MCDMG Training Take Home Package
- MCDMG MC Info System Handbook- ATP?
 - TTPs
 - Best Practices
 - Trends
- MCDMG Digital Training Tables

2015 Doctrine Pertinent to Mission Command



FM 3-13	FM 3-38	FM 3-52	FM 3-57
Inform and Influence Activities	Cyber Electro-magnetic Activities	Airspace Control	Civil Affairs Operations

Revising

FM 6-0	FM 6-02
Commander and Staff Organization and Operations	Signal Support to Operations

replaces ATP 5-0.1
Ch1, 11 May 2015

FM 6-22, c1
Army Leadership

Re-write out soon
Ch1, 17 Jul 2014

Army Techniques Publication
ATP 3-57.80

Civil Military Engagement

Oct 2013

Army Techniques Publication
ATP 5-0.1

Army Design Methodology

TBP Jul 2015

Army Techniques Publication
ATP 6-0.5

Command Post Organization and Operations

TBP Dec 2016

Army Techniques Publication
ATP 6-01.1

Knowledge Management

6 Mar 2015

Army Techniques Publication
ATP 6-22.6

Army Team Building

TBP Sep 2015

Center for Army Lessons Learned (CALL) Products for MC

Recent Publications

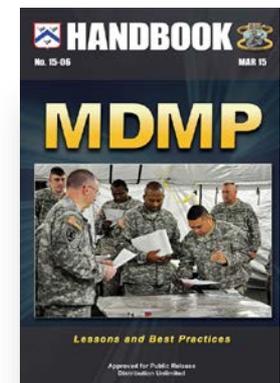
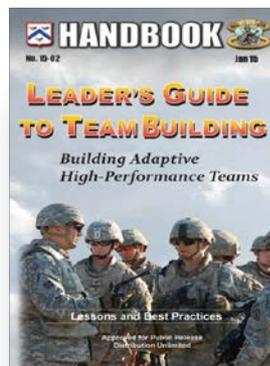
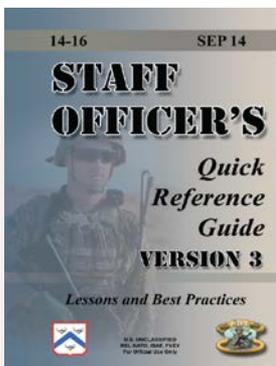
14-16 Staff Officer's Handbook, Quick Reference Guide v3
15-02 Leader's Guide to Teambuilding
15-03 Information Operations (IO) Quick Reference Guide
15-06 MDMP Handbook

via Print and Digital access
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Near Term Publications

Inter Agency JRTC Handbook
Unified Action Partners (UAP) Guide

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