



USA/USMC Counterinsurgency Center
U.S. Army Stability Operations Proponent
U.S. Army Security Force Assistance Proponent
SITREP
8 March 2010



Director's Comments:

SITREP Highlights
COIN:

- COIN Webcasts: British COIN Doctrine
- Understanding operational environment

Stability Operations:

- Identify individual and collective tasks(CATS)

Security Force Assistance:

- OSD effort to capture SFA requirements

In the February 2010 [Quadrennial Defense Review](#), Secretary of Defense Gates stresses that the current threat environment requires “a broad portfolio of military capabilities with maximum versatility across the widest possible spectrum of conflict.” Our specific challenge is to enable the Army to succeed in COIN and stability operations, as well as to strengthen the Army’s ability to build security capacity of partner nations.

Inherent in these challenges are initiatives to increase further the COIN, stability ops and SFA capabilities of our conventional forces and to institutionalize our capability and capacity to train, equip, advise, and assist host nation’s forces to provide their own security. Secretary Gates makes clear that we can expect to face these challenges “for the indefinite future.”

Recent COIN Center web-casts featured an insightful presentation from Major John Collins, British Army, entitled “[The Empire’s New Clothes: A Century of British COIN Doctrine & its Relevance to Contemporary Threats.](#)” Briefing analyzed historical British COIN doctrine and how it affected contemporary operating environment. A second webcast, [DARPA and COIN Training Center-Afghanistan](#), highlighted need to develop models that reflect “attitudes of the people” in area of operation and how to capture necessary information. Inherent in both projects are needs to understand root causes of insurgency and to develop a standardized assessment process. Briefings and audio are available on the [COIN Center public web-site](#). Encourage you to join discussions during upcoming web-casts on [Training and Education in the Iraqi Army](#) and [Training an Iraqi Armor Brigade](#).

Be sure to provide your feedback on COIN Center blogs: Is there a [doctrinal gap for stability operations TTP?](#) and are [close personal relationships with the local population](#) key and essential in the COIN fight? Tell us what you think. We also solicit your active participation on our blog as well as research papers for publication in our on-line magazine, *The Colloquium*.

Thanks for your efforts in support of our troops,

Colonel Dan Roper

MONTHLY COIN/SO/SFA ACTIVITY SUMMARY**INTEGRATION**

- **Unified Quest Seminar, Decentralized Operations, 2-4Feb.** COIN Center participated in seminar at McLean,VA hosted by Future Warfare Division, ARCIC. Purpose was to understand requirements for effective decentralized operations against hybrid threats in emerging operational environment which support Army Chief of Staff's annual future study. COIN Center focus area was on effective transitions between wide area and concentrated operations. Outcomes to be published by ARCIC and used to inform UQ10 Future Game, 3-7 May. Next Step, participate in UQ10 Staffex, 29Mar-2Apr.
- **PKSOI/SFA/SO Proponent.** Assisted National Defense University prepare for a series of workshops on future concepts for civil-military teaming. Series will run through fall of 2010 at NDU and will draw upon history of civil-military teams in previous conflicts, lessons learned from OEF and OIF and make recommendations for future doctrinal structures for these teams. Issues likely to be developed during the workshops include manning of USG civilian positions in these structures and tradeoffs between habitual training relationships with rotational tactical formations vice continual presence of a civilian-military team in the host nation. Workshops will also consider the optimal employment of civil-military teams in peacetime/permissive shaping operations, post-U.S. hostilities, post non-U.S. hostilities, NEO and post-NEO operations, Humanitarian Assistance and Disaster Relief, and during military operations. Next Step: Continue to participate in workshops.
- **COIN Integration into Combined Arms Training Strategy (CATS), 17-18 Feb:** Combined Arms Center-Training (CAC-T) conducted IPR to review current status and identify issues associated with: FSO METL CATS, Division and Corps CATS, Functional CATS (to include Stability Operations) and development of six new Operational Theme CATS (includes COIN). COIN Center and PKSOI reviewed front end analysis for development of COIN operational theme CATS. Next step: COIN Center and PKSOI responsible for developing individual and collective tasks for COIN and SO in order to allow completion of COIN and SO CATS.
- **Attack the Network and ASCOPE, 22 Feb:** COIN Center hosted and CDID facilitated meeting that included Human Terrain System office and TRISA. Purpose was to discuss how to use ASCOPE to facilitate JIEDDO efforts. Concerns are lethal vs non-lethal targeting, consistent terminology and methods of recording data, transference and updating data, need to develop both methodology and systems that transcend current operations and are applicable across spectrum of conflict, and means of storage that facilitate access. Any system must be JIIM compatible to influence current operations. COIN Center is involved because of recognition that COIN is integral to the attack-the-network methodology. CDID will submit to JIEDDO requirements for that office to include

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in development of infrastructure required down to company level to collect ASCOPE-type information. Next meeting with CAC players, 3 March.

- **Participation in USMC Expeditionary Warrior 2010, 23-25 Feb:** COIN Center Director led Blue Cell, Fire and Maneuver operational planning team (OPT), during 2010 iteration of EW10, USMC Title 10 wargame. Exercise focused on seabasing solutions that need to be refined to address gaps in policy, functions, and interoperability. Exercise stressed sea-based forces operating in scenarios with competing functional and interoperability demands utilizing a joint, combined, international, interagency, NGO, and private voluntary organization approach. Vignettes included Security Force Assistance, Foreign Humanitarian Assistance / Disaster Relief, Non-Combatant Evacuation Operation and stability operations. Exercise illuminated issues for potential US Army/USMC collaboration in seabasing support to BCTs with SFA mission and MAGTFs with security cooperation mission. Next Steps: ARCIC providing EXSUM on Joint Integrated Army seabasing operation issues.
- **COIN Center discussion with Ms. Brenda Opperman, U.S. Institute of Peace and International Development Consultant, 24 Feb:** Purpose was to gain insights in developing key points for TTPs on SO tasks to be included in a potential ATTP on Stability Operations. Main caution is that regarding Stability Operations, concerned parties analyze all actions through second and third order effects and “Do no harm.” She emphasized importance of cultural awareness and people skills and also identified strong need for SO implementation and assessment tools. Next Steps: continue engagement with Ms. Opperman regarding Army SO training programs and development of assessment tools.
- **COIN Center Participation in TRADOC G-2 Building Partner Capacity Study, 25 Feb:** COIN Center, Security Force Assistance Proponent participated in a study exchange with Mr. Michael Postma, Army Modernization Red Team, TRADOC G-2. Purpose of exchange was to discuss Building Partner Capacity Study problem statement and top five supporting study questions. SFA proponent provided input to address mechanisms in place to meet training needs of military and police indigenous forces in accordance with DOD and DA guidance as stated in the Army Capstone Concept. Next Steps: Continue support to Army Modernization Red Team study as needed.
- **COIN/SO/SFA Monthly Integration Meeting, 25 Feb:** COIN Center conducted web-cast with community of interest to highlight DARPA discussion of DEEP GREEN C2 project and COIN Training Center-Afghanistan District Stability Framework project. Both projects address human terrain concerns in COIN. DARPA recognizes need for models that reflect “attitudes of the people” in area of operation and is investigating how to capture necessary information. CTC-A project seeks to understand local environments, to include root causes of insurgency and recognizes there is no standardized assessment process. Next steps: COIN Center engaging DARPA for ongoing work with CDID and TRADOC

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G2 in adaptation of ASCOPE and PMESII variables into command and control systems. Briefings and audio are available on the COIN Center public web-site.

ADVISORY, EDUCATIONAL, & ASSISTANCE VISITS

- **Pakistani Officer Education Exchange Meeting, 10&26 FEB.** COIN Center, CAC G8, and Chief International Student Division CGSC discussed way ahead to meet requirement to develop two-week course to immerse Pakistani students in US COIN doctrine and expose them to US culture. Education exchange is to address gap at Pakistan LTC and COL level who have not been exposed to US doctrine and culture. Funding to be provided by Office of Defense Representative-Pakistan. First meeting discussed courses of action to develop curriculum and execute training. Second meeting discussed who owns course, who teaches course, role of COIN chair, and scope of existing contract. Next step: Determine parameters of existing contract and meet with Deputy Commandant.
- **COIN Center Briefing to CALL Theater Observation Detachment, 11 FEB.** Provided personnel with an overview of COIN principles, COIN Center mission, and coin.army.mil website, and established communication links for mutual (TOD/COIN) support in future. This TOD will be assigned to the logistics section of US Forces-Afghanistan. Next step: This is a recurring COIN Center requirement to support CALL.
- **COIN Workshop for Human Terrain System (HTS), 17-18 Feb:** COIN Center instructed 35 members of February trainee class in COIN (basics/principles and application tools). Briefings and discussions included fundamentals of insurgency, operational environment, counterinsurgency, cultural understanding, COMISAF guidance and OEF lessons learned. This is a continuing COIN Center engagement.
- **Tactical Commanders Development Programs (TCDP) Briefing, 18 & 22 Feb:** COIN Center briefed 13 students of the TCDP combat arms seminar on counterinsurgency, to include understanding operational environment, insurgency, and theater observations and best practices. Discussion centered on operations in Afghanistan due to number of officers to command in ISAF. COIN Center will continue to provide advanced discussion and facilitation of COIN topics to TCDP students to prepare leaders for command in combat.
- **SFA assistance to Fort Lewis Criminal Investigation Command unit, 24 Feb.** SFA Proponent assisted Fort Lewis CID unit deploying to Kandahar to advise and assist Afghanistan National Police. Provided SFA doctrine, JCISFA's ANP Guide and SFA Planner's Handbook. Also provided POI for in-house training and coordinated for 162nd ITB support. Additionally, linked unit with MP SFA Cell at Fort Leonard Wood to assist with police and CID-specific POI's.

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- **SFA assistance to National Training Center, 25 Feb:** SFA Proponent assisted NTC with development of formal plan for training Security Training Teams (S-TT) in Reception, Staging, Onward-movement & Integration and situational training exercise lanes during NTC rotations. Plan included four fundamental tasks: Key Leader Engagement, Dilemma Situations, Conducting Operational Readiness Assessments, and Reporting through Transition Team Leadership. Next step: NTC Planner to effect training in March rotation and will coordinate with JMRC (Hohenfels) to address specific NATO and operational mentoring and liaison team training.

DOCTRINE UPDATE

- **The Joint Staff directed the development of JP 3-15.1, Counter-Improvised Explosive Device Operations.** It assigned JFCOM as lead agent and the Joint Improvised Explosive Device Defeat Organization (JIEDDO) as the Technical Review Authority. Revision first draft is scheduled for release May 2010.
- **Joint agencies are reviewing revision first draft of JP 5-0, Joint Organization Planning.**

STRATCOM & OUTREACH

- **General Anupong Paojinda, Commander-in-Chief, Royal Thai Army, VTC with Combined Arms Center, 11Feb.** Co-hosted by LTG Zahner (HQDA G2) and BG(P) Cardon (Deputy Cmdt, CGSC), VTC purpose was to exchange insights on areas where U.S and Thai forces can learn from each other in counterinsurgency, security force assistance, and doctrine development. General Anupong received briefings from CALL, CADD, & COIN Center on counterinsurgency, C-IED initiatives, lessons learned, and doctrine development, and received backbrief from Dec 09 CAC subject matter expert exchange to Thailand. GEN Anupong thanked SMEE team for their efforts and insights and invited them to continue collaboration with the Royal Thai Army on C-IED efforts in South Thailand. Royal Thai Army will review the material in the briefing and work with JUSMAAG Thailand for any clarification or issue.
- **COIN Brownbag Webcast 18 Feb:** Featured presentation from Major John Collins, British Army, entitled "The Empire's New Clothes: A Century of British COIN Doctrine & its Relevance to Contemporary Threats." 62 stations participated including 10th Mtn Div, 162nd Inf Bde, JIEEDO (JCOE), JFCOM, ARCIC (FW), SOCOM, NORTHCOM, TRADOC G3/5/7, TRADOC G2 (WCOPFOR), BCTP, and CADD. Briefing analyzed historical British COIN doctrine and how it impacted contemporary operating environment today. Dialogue and Q&A continues on COIN Center blog site.
- **COIN Briefing for Canadian Army Attache, COL Duhamel, 19 Feb:** COIN Center Director provided COIN overview which included linkage to Quadrennial

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Defense Review, recent and future engagements with Canadian Army, US Doctrine, operational insights, and COIN training requirements for OEF. Next step: conduct COIN seminar for Canadian JTF-Afghanistan and Canadian Pre-Command Course (Kingston) as part of enduring coalition engagement activity.

- **Security Force Assistance Proponent Engagement with German Army, 18 Feb:** Provided assistance to German Army U.N. Training Center in developing SFA PME and Doctrine. UN Training Center is German Armed Forces proponent for pre-deployment training and competence center for SFA and Partner-Building. SFA Proponent office provided doctrinal overviews and copies of FM 3-07.1 and FM 3-07.2, concept development products on the ANSF, ANP, and overviews of SFA from JCISFA. Next Step: Provide German Army collaboration capability for SFA doctrine and leader development products. Also potential SFA teaching engagement for German Army pre-deployment training.
- **Counterinsurgency overview to MG Ollivier, Commandant, French Army Doctrine Center, 22 Feb:** COIN Center continued on-going engagement with French Army and provided discussion points and dialogue on Quadrennial Defense Review and impacts on COIN, stability operations and security force assistance. Briefing also covered COIN operational environment, comprehensive approach to COIN, and French/U.S. Army exchange opportunities. COIN Center to continue engagement of COIN application and insights with French Army.
- **Coordination with German Army UN Training Center, 23 Feb.** SFA Proponent continued coordination with TRADOC Maneuver Liaison Officer in Germany at German Army UN Training Center. Focus is on building German partnering doctrine, TTP's, and Advise and Assist curriculum. Provided current POI's on SFA training, historical SFA case studies, and lessons learned. German Army is may establish SFA Doctrine and partnering capability. Next step: Assist German Army in establishment of German SFA course to train German units operating in Afghanistan.

COIN/SO/SFA Community Events

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| 11 Mar | COIN Brownbag Webcast , Brigadier General Ahmed Salim, Cdr, Iraqi Counterinsurgency School, 1000CST |
| 11-14 Mar | Wilton Park Conference , <i>Winning Hearts and Minds in Afghanistan: Assessing the Effectiveness of Development Aid in COIN Operations</i> , West Sussex, U.K. |
| 17-18 Mar | Irregular Warfare Conference (Technology Trng Corp), Wash DC |
| 18 Mar | COIN Monthly Integration Meeting , <i>Building an Iraqi Army Brigade</i> , 1000 CST. |
| 30 Mar-1Apr | Biometrics & Forensics 2010 Annual Summit , U.S. Army Intelligence Center, San Diego |

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- 31 Mar-2 Apr** [Breaking Down the Walls, Foreign Policy Conference](#), Arizona State University, Tempe, AZ
- 6-8 Apr** [U.S. Army War College XXI Annual Strategy Conference](#), Carlisle, PA
- 19 Apr** Military Operations Research Society Workshop: *Improving Analytical Support to Warfare (COIN Focus)*, Orlando
- 11-13 May** [COIN Symposium: COIN in Afghanistan – An Azimuth Check](#). Ft. Leavenworth, KS
- 24 May** [Irregular Warfare Summit](#), Institute for Defense and Government Advancement, Wash, D.C.
- 8-10 Jun** SO/SFA Conference, Ft Leavenworth

* Request all COIN/SO/SFA Integration Meeting organizations share next 60 days of upcoming events of interest to the community to coin@conus.army.mil.

Questions or Comments - contact us at:

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