



Doctrine Update, 2-12

The Combined Arms Center’s publishes the *Doctrine Update* periodically to highlight recent and upcoming changes to doctrine and to provide doctrine development policy guidance.

This *Doctrine Update* provides information on the overall Doctrine 2015 Strategy and builds upon initial guidance contained in our *Doctrine Update*, 1-12.

The proponent of *Doctrine Update* is the United States Army Combined Arms Center. The preparing agency is the Combined Arms Doctrine Directorate, United States Army Combined Arms Center. Send comments and recommendations by email to:

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Doctrine 2015 Online, Delivering Critical Knowledge to the Point of Need

The Commanding General, Combined Arms Center, has established an online website for latest Doctrine 2015 development status at: <http://usacac.army.mil/cac2/Doctrine2015/index.asp> to include published ADP and ADRPs from HQDA's official repository (<http://www.apd.army.mil/>), current briefings, white papers, video presentations, news media releases, previous doctrine updates, and evolving digital applications capabilities.

Development Status of Army Doctrine Publications (ADPs)

Listed below are the initial six ADPs and their development status as of 3 April 2012.

ADP 1	<i>The Army</i>	Under CAC Development
ADP 3-0	<i>Unified Land Operations</i>	CSA Approved - Published 10 October 2011
ADP 1-02	<i>Operational Terms and Military Symbols</i>	Adjudication Phase
ADP 5-0	<i>The Operations Process</i>	Final Editing Phase
ADP 6-0	<i>Mission Command</i>	Final Editing Phase
ADP 6-22	<i>Army Leadership</i>	Final Editing Phase

Listed below are the remaining nine ADPs currently out for world-wide staffing with a return to the proponent suspense date of 6 April 2012.

ADP 2-0	<i>Intelligence</i>
ADP 3-05	<i>Special Operations</i>
ADP 3-07	<i>Stability</i>
ADP 3-09	<i>Fires</i>
ADP 3-28	<i>Defense Support of Civil Authorities</i>
ADP 3-37	<i>Protection</i>
ADP 3-90	<i>Offense and Defense</i>
ADP 4-0	<i>Sustainment</i>
ADP 7-0	<i>Training Units and Developing Leaders</i>

Development Status of Army Doctrine Reference Publications (ADRP)

Listed below are the initial five ADRPs and their development status as of 3 April 2012.

ADRP 3-0	<i>Unified Land Operations</i>	Awaiting Publication
ADRP 1-02	<i>Operational Terms and Military Symbols</i>	Adjudication Phase
ADRP 5-0	<i>The Operations Process</i>	Final Editing Phase
ADRP 6-0	<i>Mission Command</i>	Final Editing Phase
ADRP 6-22	<i>Army Leadership</i>	Final Editing Phase

Listed below are the eight ADRPs currently out for world-wide staffing with a return to the proponent suspense date of 6 April 2012.

ADRP 2-0	<i>Intelligence</i>
ADRP 3-05	<i>Special Operations</i>
ADRP 3-07	<i>Stability</i>
ADRP 3-09	<i>Fires</i>
ADRP 3-37	<i>Protection</i>
ADRP 3-90	<i>Offense and Defense</i>
ADRP 4-0	<i>Sustainment</i>
ADRP 7-0	<i>Training Units and Developing Leaders</i>

ADRP 3-28, *Defense Support of Civil Authorities*, was on hold pending national policy decisions. It is under development based on those decisions.

Doctrine 2015 Timeline for ADPs, ADRPs, FMs, and ATPs

- 24 – 26 April 2012: Council of Colonels (COC) for 9 ADPs and 8 ADRPs as above.
- 14 – 15 May 2012: General Officer Review Board (GORB) for 9 ADPs and 8 ADRPs as above.
- 31 August 2012: Target completion date for all ADPs and ADRPs.
- 31 December 2013: Target completion date for all 50 FMs.
- 31 December 2015: All remaining doctrinal knowledge transitioned to Army techniques publications (ATPs) with a draft version of each posted on Army's milWiki site.

Army Techniques Publications

Army techniques publications (ATPs) discuss doctrinal techniques—ways or methods used to perform missions, functions, or tasks. ATPs do not repeat information from other types of manuals. Each ATP will have a corresponding draft version on a collaborative milWiki site.

Listed below are the initial ATPs under development as of 30 March 2012.

ATP 3-06	<i>Urban Operations</i>	Under CAC Development
ATP 3-07.5	<i>Stability Operations</i>	ATTP 3-07.5 Legacy Manual
ATP 3-07.20	<i>Integrated Monetary Shaping Operations</i>	New Manual – Program Directive in-process
ATP 3-07.40	<i>Engagement Teams</i>	New Manual – Program Directive in-process
ATP 3-28.1	<i>DSCA For Commander</i>	Under CAC Development
ATP 3-28.2	<i>DSCA For Staff</i>	Under CAC Development
ATP 3-37.31	<i>Civilian Casualty Mitigation</i>	Pending Designation Pub Control Office
ATP 3-90.90	<i>Army Standard Operating Procedures</i>	Published 1 November 2011
ATP 3-93.2	<i>Digital Liaison Teams</i>	Under World-Wide Staffing
ATP 3-97.6	<i>Mountain Operations</i>	Under CAC Development
ATP 3-97.11	<i>Cold Region Operations</i>	Change 1 published 11 June 2011
ATP 5-0.1	<i>Commander and Staff Officer Guide</i>	Published as ATTP on 14 September 2011
ATP 6-01.1	<i>Knowledge Management Section</i>	Retained as FM until next revision as ATP
ATP 6-22.1	<i>Self Development</i>	New Manual – Program Directive in-process
ATP 6-22.2	<i>Unit Leadership Development</i>	New Manual – Program Directive in-process
ATP 6-22.3	<i>Leadership and Influence</i>	New Manual – Program Directive in-process
ATP 6-22.4	<i>Coaching, Counseling and Mentorship</i>	New Manual – Program Directive in-process
ATP 3-0.2	<i>Operational Environment</i>	Under CAC Development

Recently Published Doctrinal Publications

Recently published Army doctrinal publications include—

FM 1-04	<i>Legal Support to the Operational Army</i>	26 January 2012
FM 3-14	<i>Space in Support of Army Operations, CHG 1</i>	13 March 2012
FM 3-18	<i>Special Forces Operations</i>	5 March 2012

All published Army doctrinal publications are available online <http://apd.army.mil/>.

Recently published joint doctrinal publications include:

JP 1-02	<i>DOD Dictionary of Military and Associated Terms</i>	15 February 2012
JP 1-06	<i>Financial Management Support in Joint Operations</i>	2 March 2012
JP 2-01	<i>Joint and National Intelligence Support to Military Operations</i>	5 January 2012
JP 3-13.1	<i>Electronic Warfare</i>	8 February 2012
JP 3-13.3	<i>Operations Security</i>	4 January 2012
JP 3-13.4	<i>Military Deception</i>	26 January 2012
JP 3-15.1	<i>Counter-Improvised Explosive Device Operations</i>	9 January 2012

All published joint doctrinal publications are available online http://www.dtic.mil/doctrine/new_pubs/jointpub.htm.

Doctrine Development Support Through MilBook

CADD offers informal support for organizations implementing this doctrine guidance through the Doctrine Development and Review Group in milBook. Authors and editors can ask questions and participate in discussions about Doctrine 2015, doctrine standards, and terminology. Join the Group at <https://www.milsuite.mil/book/groups/doctrine-development-and-review>.

Significant Doctrine Being Prepared at the Combined Arms Center

FM 3-30, *Army Support to Security Cooperation*

FM 3-30 provides a framework for Army forces to support combatant commanders theater campaign plan objectives by, with, or through theater armies and supported by functional ASCCs, MACOMs and DRUs that is nested with current OSD and Army security cooperation policy by—

- 1) Building defense and security relationships and promote specific U.S. security interests.
- 2) Building partner and allied military capacity and capabilities for self-defense and multinational operations.
- 3) Providing U.S. forces with peacetime and contingency access to host nations.

FM 3-30 focuses on security cooperation planning, executing and working with foreign security forces as part of unified land operations to prevent conflict, shape the international environment, and be ready to win decisively.

To ensure Army forces are trained and ready to fulfill security cooperation requirements, the Mission Command Center of Excellence (MC CoE) at Fort Leavenworth, KS staffed FM 3-30, *Army Support to Security Cooperation*, to the Army in January. The Combined Arms Doctrine Directorate hosted a Council of Colonels in March and, with assistance from FORSCOM, adjudicated comments from the Army staffing. CADD anticipates completing the final draft not later than May 2012.

ATP 3-90.90, *Army Tactical Standard Operating Procedures*

Army Publishing Directorate published ATP 3-90.90, *Army Tactical Standard Operating Procedures*; it is also linked to the milWiki website along with further non-doctrinal guidance and sample unit SOPs. Per Doctrine 2015, the milWiki allows editing of Army techniques publications so that Soldiers can collaborate while developing best practices within established procedures. The milWiki text is not authoritative doctrine.

The milWiki SOP portal provides a baseline for developing new SOPs quickly and a forum for improving existing SOPs. The tactical SOP guidance is in accordance with the operation order format as prescribed in the recent release of ATTP 5-0.1, *Commander and Staff Officer Guide*. The portal also provides a central location for Soldiers to upload unit SOPs from all organizations and echelons as examples. Soldiers are encouraged to use the portal to collaborate, improve the portal's contents, download contents, or upload new SOP examples. The SOP portal is located at [https://www.milsuite.mil/wiki/Portal:Standard Operating Procedures](https://www.milsuite.mil/wiki/Portal:Standard_Operating_Procedures).

The intent for the ATP 3-90.90 milWiki portal is to allow Soldiers to share their knowledge and experiences and to rapidly incorporate it into doctrine, which will increase the currency, accuracy, and relevance of doctrine.

Some key points to keep in mind when using ATP 3-90.90:

- All SOP examples must be unclassified.
- Administrative procedures are in place for monitoring the contents to mitigate the risk of users violating security policies and procedures.
- Input is traceable to the contributor's Army Knowledge Online (AKO) account.
- There are no anonymous posts.
- MilSuite security officers frequently screen the Website.
- Network security personnel conduct checks of operations security and unit information.
- Combined Arms Doctrine Directorate (CADD) program managers and authors constantly review changes and updates.

CADD welcomes your editing contributions to improve the SOP portal. The more contributions to the SOP portal, the better the product will be for our Army.

Terminology Update

The following text provides information on changes in Army terminology. Here are some commonly misused terms. They are not in table 1 because they were never authorized and therefore are not rescinded.

Battlespace owner (BSO) – The term battlespace was rescinded in both Army and joint doctrine four years ago. It was (is) the single most misused term in the lexicon, and it was rarely, if ever, used correctly. It became a synonym for an area of operations. It never was equivalent to an area of operations. It was always much broader. The confusion is over why the term was rescinded. One could not “own” battlespace, even when the term was in doctrine, since battlespace was all of the factors that impacted on decisionmaking and operations. The only thing that a unit can “own,” in the sense intended, is an area of operations. It is the only thing routinely assigned to a unit in which the unit controls the conduct of operations. Thus, neither the term battlespace owner, nor the acronym are correct.

ISR – As mentioned in table 1, the acronym ISR has been rescinded. The acronym became synonymous with the technical collection means and had caused many to overlook the importance of ground reconnaissance and human collection means. The decision was to spell out specific collection means (reconnaissance, surveillance, HUMINT, etc.) rather than defaulting to a much misused acronym.

Information engagement – This term was rescinded with the publication of FM 3-0, Change 1 in 2011, and carried over into ADP 3-0. The correct term is inform and influence activities (IIA). They mean essentially the same thing, but IIA was the term that the community settled on as more indicative of what the function really was.

Information operations (IO) – The Army supports joint IO but does not recognize IO as a type of Army operation. With FM 3-0, Change 1, and carried over into ADP 3-0, the Army has determined that, much like ISR, we need to address the components of IO as separate types of operations with different proponents and different staff sections responsible for them. Use of IO to mean IIA is incorrect, and use of IO as a collective term for a set of functions controlled by a single staff section is also incorrect.

Kinetic – This term is often used to distinguish between “kinetic” and “nonkinetic.” These terms are not used in doctrine. The correct distinction is between lethal and nonlethal effects, both of which appear in doctrine. Nonlethal effects can be kinetic, and nonkinetic effects can be lethal.

Table 1 provides a list of rescinded terms. All of the terms listed in the first column are rescinded. Do not use them in Army doctrine or the conduct of Army operations.

Table 1. Rescinded doctrinal terms

Doctrinal Term	Discussion / Rationale / New Definition	Comments
ammunition transfer point	Term replaced by <i>ammunition transfer holding point</i> .	FM 4-90 CASCOM directed. No joint term available.
Army positive control	No replacement for this term.	
Army procedural control	No replacement for this term.	
battle command	This obsolete term had several different definitions over the past two decades and often was misused as a synonym for <i>command and control</i> . The commander’s role in the operations process (understand, visualize, describe, direct, lead, and assess) remains in Army doctrine but is no longer referred to as <i>battle command</i> .	No joint term available.
battlespace	Army no longer uses. Term replaced with <i>operational environment</i> .	
calculated risk	Army no longer uses. Term replaced with <i>prudent risk</i> .	Rescinded by FM 6-0 (2011).
combat service support	Army no longer uses. Term replaced with <i>sustainment</i> .	Rescinded by FM 3-0. Still a valid joint term and definition.
combat support	Army no longer uses this term and uses the appropriate warfighting function.	Rescinded by FM 3-0. Still a valid joint term and definition.
command and control	Army no longer uses. Term replaced with <i>mission command</i> . Marine Corps retained term and definition in ADRP 1-02 and Army and Marine Corps database	Rescinded by FM 3-0, Chg 1. Marine Corps retains term and definition, and still a valid joint term and definition.
command and control system	Army no longer uses. Term replaced with <i>mission command system</i> .	Rescinded by FM 3-0 Still a valid joint term and definition.

Doctrinal Term	Discussion / Rationale / New Definition	Comments
composite risk management	Army no longer uses. Term replaced with joint term <i>risk management</i> .	
core mission essential task	Army no longer uses. No replacement for this term.	Rescinded by FM 6-0. No joint term available.
core mission essential task list	Army no longer uses. No replacement for this term.	Rescinded by FM 6-0. No joint term available.
criteria of success	Army no longer uses. No replacement for this term.	Rescinded by FM 6-0. No joint term available.
direct mission	Army no longer uses. No replacement for this term.	Rescinded by FM 7-0. No joint term available.
directed mission-essential task list	Army no longer uses. No replacement for this term.	Rescinded by FM 7-0. No joint term available.
directed telescope	Army no longer uses. No replacement for this term.	Rescinded by FM 6-0. No joint term available.
doctrinal template	FM 2-01.3 change 1 rescinded the term <i>doctrinal template</i> and replaced with <i>threat template</i> . FM 2-01.3 change 1 does not define <i>threat template</i> as a term. The Marine Corps uses the name <i>adversary template</i> for this product. Army doctrine uses neither the joint term <i>adversary template</i> nor the joint definition for that term.	FM 2-01.3 (C1) USAICoE directed.
full spectrum operations	Army no longer uses. Term replaced with <i>unified land operations</i> as the Army operational concept replaced by decisive action for combining defense, offense, stability or DSCA.	No joint term available.
general mission-essential task	Army no longer uses. No replacement for this term.	Rescinded by FM 7-0. No joint term available.
intelligence, surveillance, and reconnaissance	<i>Intelligence, surveillance, and reconnaissance (ISR)</i> was rescinded in 2011 by the TRADOC Commander. Simply refer to the elements used for a given operations, for example, reconnaissance, surveillance, intelligence operations, HUMINT, etc. As a collective noun it too often came to be associated with the technical side of things, leaving out the human element.	Still a valid joint term and definition.
intelligence, surveillance, and reconnaissance integration	ISR was rescinded in 2011 by the TRADOC Commander. Simply refer to the elements used for a given operation, for example reconnaissance, surveillance, intelligence operations, HUMINT, etc. As a collective noun it too often came to be associated with the technical side of things, leaving out the human element.	No joint term available.
intelligence, surveillance, and reconnaissance synchronization	ISR was rescinded in 2011 by the TRADOC Commander. Simply refer to the elements used for a given operation, for example, reconnaissance, surveillance, intelligence operations, HUMINT, etc. As a collective noun it too often came to be associated with the technical side of things, leaving out the human element.	No joint term available.
logical lines of operations	Army no longer uses. Term replaced with <i>lines of effort</i> .	Rescinded by FM 3-0. No joint term available.

Doctrinal Term	Discussion / Rationale / New Definition	Comments
military gamble	Army no longer uses. No replacement for this term.	CADD directed. Rescinded by FM 6-0. No joint term available.
mission command networks and systems	Army no longer uses. No replacement for this term.	No joint term available.
mission focus	Army no longer uses. No replacement for this term.	Rescinded by FM 7-0. No joint term available.
nonlethal fires	Army no longer uses. There are lethal and nonlethal effects but not nonlethal fires.	CADD directed.
operational training domain	Army no longer uses. No replacement for this term.	Rescinded by FM 7-0. No joint term available.
operational readiness afloat	Army no longer uses. No longer valid Army function.	No joint term available.
operational themes	Army no longer uses. Term replaced with <i>range of military operations</i> .	No joint term available.
peacetime military engagement	Army no longer uses. No replacement for this term.	No joint term available.
persistent conflict	Army no longer uses. No replacement for this term.	No joint term available.
rear area	Army no longer uses. No replacement for this term.	No joint term available.
spectrum of conflict	Army no longer uses. Term replaced with <i>range of military operations</i> .	No joint term available.
support operations	Army no longer uses. Army now uses <i>defense support of civil authorities</i> . FM 3-0 rescinded <i>support operations</i> and replaced it with <i>civil support operations</i> . ADP 3-0 and ADRP 3-0 will replace (not rescind) <i>civil support operations</i> with <i>defense support of civil authorities</i> .	Rescinded by FM 3-0 (2008).
training management	Army no longer uses. No replacement for this term.	Rescinded by FM 7-0. No joint term available.
unassigned area	Army no longer uses. No replacement for this term.	No joint term available.
unit maintenance collection point	Army no longer uses. Term replaced with <i>maintenance collection point</i> .	CASCOM directed. No joint term available.