

# Information Proponent Office

Jan/Feb 09

Volume 2, Issue 1



Bi-monthly the US Army Information Proponent Office will provide a brief update on the near-term and long-term projects that impact the FA30 Career Field. We welcome your active participation in this forum.

### IPO Director

COL David Haught  
913-684-9465

### Deputy Director

LTC Joshua Melendez  
913-684-4475

### Doctrine

LTC Eric Henderson  
913-684-9432

### FA30 QC Director

Mr. John Warner  
913-684-2962

### LDE & T

LTC Bob Foley  
931-684-8508

### Personnel

LTC John Mitchell  
931-684-5318

### Info Engagement

MAJ Nicoline Jaramillo  
913-684-9450

### RC FA30 QC Director

MAJ Mitch Goodrich  
913-684-9441

## Director's Corner



COL David Haught  
Director USAIOP

On the 23rd of February, IPO started its 28th FA 30 Qualification Course with 30 students. We are happy to welcome CAPT Shapiro (USN) to the course. Please look for weekly perspective [blog postings](#) from our students, focused on discussing what they have learned professionally and personally from the previous week of the course.

On 27 February 2009, we released Draft of FM 3-13 for Army wide staffing. We have posted the manual for public access in the IPO [Knowledge Center](#) and have a discussion thread on [Small Wars Journal](#).

I look forward to interacting with everyone across the new media and through traditional means. Please provide feedback on FM 3-13, *Information* and share your questions, concerns, and recommendations with the proponent office so we may better serve your needs.

## Inside this Issue of the Beacon

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LEAV-USAIPOBEACON@conus.army.mil

## FACEBOOK—IPO Enters Social Networking

The Information Proponent Office is working to develop their web presence and increase their communication capabilities with FA30s. Prior to February 2009 the common form of communication was via AKO email and the AKO site, with minimal traffic to the public webpage. Since then we have launched a new [public presence](#), started a [public blog](#), and are participating in the Small Wars Journal Discussion Boards. As we continue to move forward with our presence we are looking at all venues available for communicating, collaborating, and engaging – with a primary goal of increasing IPO's connectivity with FA30s.

A common and widely accepted form of social networking is through public sites like Facebook, Twitter, LinkedIn, and MySpace. At this time, we have opted to use Facebook as a social networking capability to connect with those FA30s who have an account and wish to communicate with other in the career field and the proponent. There is no requirement to start a Facebook account or to join the group; however, we are offering this as one more venue to connect with the Information Proponent Office.

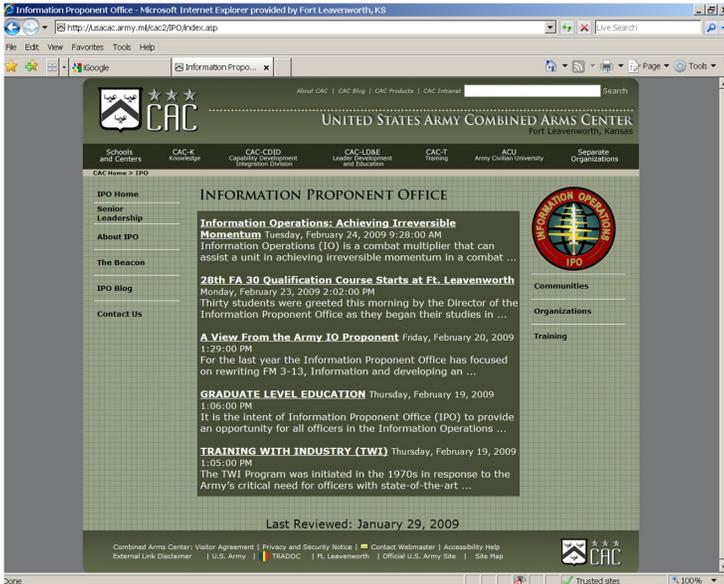
Our Army leadership endorses a Culture of Engagement. They embrace the technological capabilities available and encourage its use. To this extent, the proponent is interested in using 21st Century capabilities to communicate, collaborate, and engage with Information practitioners. Our Facebook Group is an UNCLASSIFIED site intended to provide FA30s a place to discuss, share and collaborate on issues related to the FA30 career field. IPO will use the site to highlight key posts, updates, and make announcements about upcoming events.

We welcome you to add links to other Information initiative groups within Facebook and other public links to share with the FA30 community. We have not opened the group up for free posting of photographs or videos because we want to ensure compliance with OPSEC regulations. We understand the concerns with OPSEC and the sensitivities of using public forums, such as Facebook, as communication tools. This site will be OPSEC compliant and we will monitor content to ensure continued compliance. Please post responsibly.

The Information Proponent Office encourages everyone to participate. We welcome your ideas and recommendations for improving connectivity with the career field.

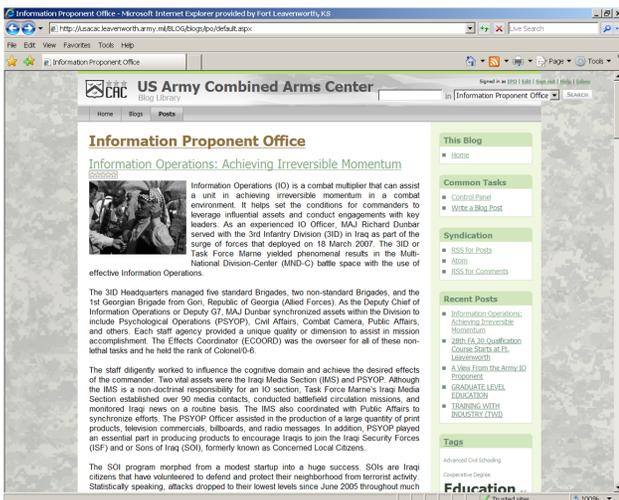
The screenshot displays the Facebook interface for the "U.S. Army Information Proponent Office" group. The page includes a navigation bar with "Home", "Profile", "Friends", and "Inbox". The group's profile information is visible, including its name, type (Public), and a detailed mission statement and vision. A list of members is shown, with names like John Perrine, Joel A. Blaskie, and others. A discussion board section is also present, showing a recent post about "Information & Foreign Policy Strategy/Development". The right side of the page features a sidebar with options to view the discussion board, message members, and edit group settings. There are also advertisements for "World Warcraft" and "Now It's Your Turn".

## IPO Public Web Presence



The Information Proponent Office has a new home on the worldwide web. Our public website is <http://usacac.army.mil/cac2/IPO/index.asp>. We are still developing the overall content, but the look and feel will remain. We are happy to present you with our scrolling blog. This is our public face and our primary means of communicating with the community of practice. If you would like to see something added, please send an email to [IPO-IE Planner@conus.army.mil](mailto:IPO-IE_Planner@conus.army.mil) or call (913) 684-9450.

## IPO Blog Site



The Information Proponent Office continues to embrace new media. Through the Combined Arms Center sponsored blog site, IPO is blogging about the FA30 Qualification Course, Information Engagement, Draft FM 3-13 and other topics of interest to the force. You can find the IPO blog at <http://usacac.leavenworth.army.mil/BLOG/blogs/ipo/default.aspx>. Posts and subsequent responses are the opinion of the author, not representative of the Army or unit position. If you would like to submit an initial blog post, please do so to our office via email at [IPO-IE Planner@conus.army.mil](mailto:IPO-IE_Planner@conus.army.mil) with your name, rank, duty position, and unit of affiliation. If you have questions about posting please see the [CAC CDR Blog Policy](#).

## IPO Frequents Small Wars Journal

The Information Proponent Office is participating in the [Media, Information & Cyber Warriors](#) discussion board on Small Wars Journal. Right now our primary post is a solicitation for feedback on DRAFT FM 3-13, located in the [IPO Knowledge Center](#). When topics of interest are posted we seek to provide input to the discussion. If you see a topic of interest or an area related to IPO please let us know and take the opportunity to engage yourself.



**SMALL WARS JOURNAL**

[smallwarsjournal.com](http://smallwarsjournal.com)

LTC Eric Henderson  
Eric.Henderson@conus.army.mil

## Doctrine Highlights

### Recent Events

- Doctrine Update

### Upcoming Events

- MND-B G-7 Lessons Learned from Iraq; December 2008



## Army Information Doctrine

**February 27, 2009 the Information Proponent Office released FM 3-13, *Information for Army wide staffing*.**

The DRAFT FM 3-13 describes how commanders can use Information as an element of combat power and as a means to successfully affect the operational environment. It expands the Army's approach to the use of Information beyond "information operations" to one focused on applying the five Army Information Tasks as a fundamental aspect of all full spectrum operations. These tasks are: Information Engagement, Command and Control Warfare, Information Protection, Military Deception and Operations Security.

The manual is divided into two parts. Part one is targeted specifically at commanders, planners, and operations officers. It provides a coherent account of the impact of technology driven global connectivity on the planning and conduct of full spectrum operations. Three main ideas underpin this change:

- Complexity, caused by world-wide connectivity and information saturation, is the unique challenge for conducting full-spectrum operations in the 21st Century.
- Understanding and leveraging this information-driven complexity is fundamental to the art and science of military operations and impacts all aspects of those operations.
- To be effective in this environment, Army forces must be as highly skilled in the art and science of engaging, communicating, and collaborating as they are in disrupting, corrupting, or usurping enemy decision-making.

Part one describes, and provides approaches to solving, the three operational challenges applicable to all missions conducted in current and future operational environments. They are:

- Winning the psychological contest with adversaries and potential adversaries
- Gaining and maintaining the confidence and support of relevant publics and actors
- Winning the contest for the effective use of information technology and the electromagnetic spectrum

Part two of the manual focuses on a broad overview of how to apply the five Army Information Tasks. It establishes a battle-command focused framework for executing the tasks through the warfighting functions, integrating them with other operational activities through the operations process as described in FM 5-0, *Army Planning and Orders Process*. Specifically, there is a chapter on integration and a chapter for each of the individual tasks.

Please feel free to comment directly on the .pdf file of [Draft FM 3-13](#) or submit a comment resolution matrix by 10 April 2009 to [FM3-13\\_CRM@conus.army.mil](mailto:FM3-13_CRM@conus.army.mil) or [Jonathon.long@conus.army.mil](mailto:Jonathon.long@conus.army.mil). You may also participate in discussions about FM 3-13 on the [IPO Blog](#) or at [Small Wars Journal](#).

LTC John "Mitch" Mitchell  
JP.Mitch13@conus.army.mil

## Personnel Highlights

### Recent Events

- Recruiting
- Advanced Civil Schooling Announcement

### Upcoming Events

- OPMS Council of Colonels (1-2 April 2009)
- Korea Recruiting Trip (23-24 April 2009)
- Hawaii Recruiting Trip (28-29 April 2009)

## Personnel in Review

The FA30 Personnel Proponent continues to stay busy with a variety of projects and recruiting future FA30s. Despite a snow storm that closed down the post for the first day, the IPO Recruiting Team met with 10 interested Officers at Fort Leonard Wood MO on 28-29 January 2009. The IPO Recruiting Team will visit Yongsan, Korea on 23 April 2009 and Camp Red Cloud as well as Camp Casey on 24 April 2009. Over 25 interested Officers in Korea have coordinated appointments to hear one of the briefs. Over 30 Officers have already made appointments to meet with the IPO Recruiting Team on 28-29 April 2009 at Schofield Barracks HI. The complete recruiting schedule is at the end of this article. If you know of any Officer interested in becoming an FA30, have them contact the IPO Personnel Proponent.

MAJ Rob Parke, the HRC-Alexandria FA30 Career Management Officer, sent out an email to all eligible FA30 Officers for Advanced Civil Schooling (ACS) for the 2010-2011 School Year. The deadline to apply is 31 August 2009. Options include an 18-month long course at the Naval Postgraduate School in Monterey CA and 10-12 month programs at several prestigious civilian schools. If you received an email from MAJ Parke and are interested, please follow his instructions.

The Fiscal Year (FY) 2009 Colonels Promotion Board will be held on 7 July 2009 with Officers from Year Group (YG) 1988 in the primary zone. If you are in one of the zones for the Colonels board, you need to make sure that your official photography is current, your Officer Record Brief (ORB) is up-to-date, and that you meet the requirements if you want a "complete the record" Officer Efficiency Report (OER).

The FY09 Functional Designation (FD) board will be held in June 2009. The MILPER Message concerning the board has not been released yet. YG02 Officers will be going before their mandatory FD board while YG06 Officers can go before the optional FD board. YG02 Officers who have not already been designated for the Acquisition Corps (FA51), SOF (SF, CA, or PO), or previously designated for a functional area must participate. YG06 Officers only participate if they volunteer. Approximately 25% of the YG02 Officers will no longer be serving in the basic branch after the mandatory FD board results are released and approximately 100-120 YG06 Officers will be designated for the functional areas. In FY08, only FA24 (Information Systems Engineer), FA30 (Information Operations), FA46 (Public Affairs), and FA53 (Information Systems Management) participated in the optional FD board. HRC-Alexandria has not released the list of functional areas participating in the FY09 optional FD board. If you know of any Officer from YG02 or YG06 interested in becoming an FA30 and you cannot answer their questions, direct them to the IPO Personnel Proponent.

If you have any questions for the IPO Personnel Proponent, do not hesitate to contact the Senior Personnel Analyst, Mr. H. David Pendleton, at [Henry.David.Pendleton@us.army.mil](mailto:Henry.David.Pendleton@us.army.mil), 913-684-9448; or the Personnel Proponent Chief, LTC John P. Mitchell at [jp.mitch13@conus.army.mil](mailto:jp.mitch13@conus.army.mil), 913-684-5318.

## Upcoming Recruiting Trips

- 23 April 2009: Yongsan, ROK
- 24 April 2009 AM: Camp Red Cloud, ROK
- 24 April 2009 PM: Camp Casey, ROK
- 28-29 April 2009: Schofield Barracks HI

**Mr. John Warner**  
**John.Warner@conus.army.mil**

## AC FA 30 Course Highlights

### Recent Events

- FA 30 Qualification Course Graduation

### Upcoming Events

- Course Review and AAR
- Post Instructional Conference
- FA 30 Qualification Course 23 February 2009

## FA 30 Qualification Course Graduation



Thirty students are currently attending the 28th FA 30 Qualification Course which runs from 23 February - 15 May 2009.

The student body is made up of a Navy Captain, Army Lieutenant Colonels, Majors, and Captains recently designated as FA 30's. 65% of the students are captains, coming from a wide variety of branches; combat arms, combat support, and combat service support, with the greatest representation being Field Artillery and Military Intelligence branches with 5 students each. Half of the students have completed

graduate degrees, with two being doctoral equivalents, from educational backgrounds that include philosophy, criminal justice, international relations, and law.

The students are participating in the adult learning process for 12 weeks leading to their qualification to be assigned as Functional Area 30 officers. During the twelve weeks students study Leader Foundations, the Army Information Tasks and Inter-Relationships, Joint, Inter-Agency, Inter-Governmental, and Multi-National Operations, and G-7/S-7 responsibilities and Functions in Garrison and Pre-Deployment.

Students will use their new found knowledge during a 16 day, multi-echelon exercise focusing on the use of Information as an element of combat power from Corps to Brigade level operations. Students will participate in the planning and execution of a fictional deployment into a counter-insurgency situation and make use of leader and soldier engagement, public affairs, and psychological operations capabilities, along with the coordination of the other Army information tasks.

While attending the course students will hear presentations by guest speakers to include the Combined Arms Center Commander, Chief of Public Affairs, 1st Information Operations Commander, and representatives from DoD, the Army Command and General Staff College, non-governmental organizations, and the Department of State.

Enhancing the professional military educational opportunities provided by the course faculty, several visiting professors from the University of Kansas will engage the class in discussions of behavior and attitude change, cultural communication, campaign design, marketing, message development, and target audience analysis.



Graduation is scheduled for 15 May 2009 at the Frontier Conference Center on Fort Leavenworth. The graduation speaker is Mr. Mark Johnson, Commander of the Joint Information Operations Warfare Center.

LTC Carla Wiegiers  
Carla.Wiegiers@conus.army.mil

## Reserve Tactical IO Course Highlights

### Recent Events

- 1-12 Dec 08, Houston, TX
- 25 Jan—6 Feb Ft. Totten, NY

## 3-329th Bn Meeting the Demand

In years past, the military focused the majority of its resources on conventional combat readiness: joint combined arms operations, heavily dependent upon force on force engagements. However, as the United States, its Allies and adversaries have moved further away from the end of the Cold War, moving into the era of high speed telecommunications networks. We now compete in a 24/7 real time media-driven global market place, previous military application of brute force offers less of a viable solution. Thus, we have entered the age of Information as a new way of doing of business for the military.

Over the years, the author of this document has heard the cliché, “combat multiplier,” given to many disciplines which can enable military organizations to do their jobs more efficiently and/or effectively. However, Information is not exclusively about combat operations, but is a discipline whose time has come in the new post Cold War era which is dominated by rapid flow of images and messages. Managing information takes on the importance and power of how data can influence critical target markets whether a small group of national leaders, opposition or enemy groups or entire populations. Therefore, I view Information as more of a “behavior modifier” or “effects enabler” than the traditional moniker of combat multiplier.

Based upon the experiences of the United States (and its Allies) in Iraq and Afghanistan over the past seven year, understanding what Information is and how it can be leveraged has become an important task of all armed services as they all operate in an unfamiliar insurgency operations. Taking the lead for Information training and education, the US Army has established three schoolhouses that train the Tactical Information Operations Course (TIOC). Students who fulfill TIOC requirements obtain the new P4 Army Skills Identifier (ASI). Ultimately, Soldiers with the P4 ASI will assist those designated FA30 officers serving in S7/G7 positions across the force. Instructors of the 3-329<sup>th</sup> BN (USAR) have noticed that deploying BCTs have been sending Soldiers who will be serving at Battalion level to the TIOC so they may better support the S7/G7 at the next higher echelon in the emerging field of Information.

These three schools are the United States Army Reserve (USAR) 3-329<sup>th</sup> Training Battalion, 1/70<sup>th</sup> Division, 84<sup>th</sup> Training Command; the Vermont National (VT) National Guard’s 3-124<sup>th</sup> Regiment; and the 428<sup>th</sup> Field Artillery Brigade whose instructors offer a three week resident TIOC which incorporates the first week of an on-line familiarization courseware known as IO 101 delivered by the 3-124<sup>th</sup>.

There has been increasing demand by all components for Information training, especially the TIOC. All three TIOC school houses have successfully met this requirement and continue to add additional qualified cadre to handle more courses. The 3-329<sup>th</sup> has recently taught a variety of students in FY 2008 in Springfield, IL, Fort McCoy, WI, and Fort Totten, NY, and Houston, TX.

LTC Darrell Vydra of the 3-329<sup>th</sup> Training Battalion offers, “IO is really an art akin to marketing and sales. It relies on strong analytical skills and high EQ, Emotional Intelligence Quotient, or simply people skills.” Vydra served as the Chief of IO for a year in Kabul, Afghanistan. “We must focus on the strategic end-state and work towards that goal. IO is a tool which can be leveraged to spread the themes of legitimacy, stability, and non-violent solutions.”

In order to improve the overall TIOC product, in December 2008 instructors from the National Guard and Reserve Tactical Information Operations Course visited the active component course at Fort Sill, OK. MAJ McKern of the 3-124<sup>th</sup> (VT NG) summarized that Instructors from all three schools made plans to regularly compare notes on best practices and share ideas for courseware changes, with the goal of continuing to ensure the same student experience regardless of schoolhouse. Representatives from the active duty, Reserve and National Guard courses will meet twice a year in person, and twice a year by video teleconference. 3rd Battalion 124th Regiment (VTNG) is currently conducting a Tactical IO Course in Austin, Texas from 25 January to 5 February 2009. Meanwhile, 3-329<sup>th</sup> Battalion is also on the road conducting a Tactical IO Course at Fort Totten, NY for the Army’s newest, and the USAR’s first, Theater IO Group, 151<sup>st</sup> TIOG through February.

For further information about the Tactical IO Course, interested parties may contact MAJ Eric Scott at 414.535.5708 or 5724 at the 3-329<sup>th</sup> BN, 1/70<sup>th</sup> Division, 84<sup>th</sup> Training Command and [eric.o.scott@us.army.mil](mailto:eric.o.scott@us.army.mil) or LTC Carla Wiegiers at 913-684-9444.



From L to R: MAJ Aaron Hall of DISA-ARE(Joint); LTC Alvin Bonaparte of 3-329th BN (IO), 1/70th DIV, 84th Training Command; MG Bell; LTC Carla Wiegiers CDR of 3-329th BN (IO), 1/70th DIV, 84th Training Command; BG Alton Barry CDR of 70th DIV, 84th Training Command; MAJ Geoff Richar of 151st Theater IO Group, NY; and LTC Darrell Vydra of 3-329th BN (IO), 1/70th DIV, 84th Training Command."

**How do we get articles, papers, and input to the field published?**

Depending on the length of the articles and the level of referencing you will use to support your thesis, there are a few options. First, I strongly recommend the longest and best researched topic be submitted to the relevant military writing contests. Please follow the guidelines and rules for submission per each contest – most of these can be found through the [Combined Arms Research Library](#).

Next, articles that are 2000 to 5000 words can be submitted to Military Review, Journal of Electronic Defense (this carries some other IO relevant stories and is managed by Association of Old Crows [AOC]), Field Artillery Journal, Military Intelligence Journal, IO Sphere (managed by JIOWC), and The Owl (AOC sponsored journal). If going for the professional journals and you are having trouble getting your manuscript accepted, look for someone in your chain of command (O-6 or higher) to endorse the article as the primary author, with you as supporting author, and then submit your subsequent manuscripts for consideration.

If they are pieces you intend to pull together as separate, yet related items (1000 words or less) recommend you consider blog sites. Suggestions include: [Information Proponent Office Blog](#), mountainrunner.com, Small Wars Journal, or research some of the recommended blogs at <http://www.military.com/blog> for suggestions.

If this is a good to know, short piece (500 words or less) with some TTP or lessons learned we can incorporate it into the Beacon to share with the FA30 community writ large or another option is to utilize the IPO electronic journal (TBP) to gather input and comments from the field to help you shape an article for future publication.

**Opportunity to share your input. Below are a series of questions posed by an FA 30 currently serving as a BCT S-7. Please share your responses at LEAV-USAIPOBEACON@conus.army.mil and we will incorporate them into the March/April Issue. We will share a summation of the responses in the next Beacon.**

As an S7 at the BCT in Iraq, I am not touching EW, OPSEC, MILDEC, or CNO. Our S7 section is fully in line with FM 3-0, Chapter 7. I have a PSYOP planner, the PAO, COMCAM, a civilian engagement coordinator, and the BCT CDR's engagement specialist (note-taker) and (most of the time - he splits time between here and TPD office) the TPD OIC all within one office. I have not had time to delve into FM 3-13, but would like to know if it is going to follow FM 3-0, Chapter 7?

In the last year, my experience is that S7s are serving as an uber-PSYOP OIC for the BCT, spending 95% of their time on HVI leaflet drops/handbills, and not really touching engagements at all. In my BCT we have an engagement coordinator to handle the admin portion of engagement; however, I am deeply involved in engagement "targeting" and providing KLE guidance to units. Generally, I focus on coordinating all of the IE assets we have ISO operations. The goal is anything one of them touches, they all do (i.e. If a clinic is refurbished through Civil Affairs activities the Public Affairs Officer and COMCAM are on scene to cover the work and opening, while PSYOP develops handbills and encourages utilization/security of the new facility). My guess is that this is not the normal practice of S7s. How are BCTs in the field conducting the Army Information Tasks?

Despite what was briefed during the FA30 Qualification Course, my PSYOP NCO, PAO, and I have a close working relationship. The goal is to double-tap all stories with all available assets. If the PAO does a story on something good, PSYOP will use the information as the basis for future products and vice versa. We all sit together, and while this has raised some eyebrows, we believe it is what FM 3-0 was aiming for. Have you had other reports of this relationship working?

A year after graduating from the FA30 Qualification Course, I would say there is not a clear picture of what the FA30 truly does, with the exception of the afore-mentioned uber-PSYOP officer. Per the MTOE the Field Artillery Officer is responsible for coordinating effects; however, this seems redundant under the concepts introduced in FM 3-0. Will the FA30 be officially inheriting engagements or will we become the effects coordinator? Commanders and FA 30s appear to be confused about the role of the FA 30. What is the future for FA 30?

**Information Operations, Insurgency and Related Publications.**

Pack, S.W.C. (1977). *Operation Husky: The Allied Invasion of Sicily*. New York: Hippocrene Books.

O'Balance, Edgar (2000). *Sudan, Civil War and Terrorism, 1976-1999*. New York: Palgrave Macmillan, Ltd.

O'Balance, Edgar (1990). *The Cyanide War: Tamil Insurrection in Sri Lanka 1973-1988*. Washington, DC: Brassey's UK

O'Balance, Edgar (2002). *Afghan Wars: Battles in a Hostile Land 1839-Present*. UK: Brassey's

Pratkins, (2001). *Age of Propaganda: The Everyday Use and Abuse of Persuasion*. W.H. Freeman and Company.

**General Reading.**

Putnam, R. (2000). *Bowling Alone: The Collapse and Revival of American Community*. New York: Simon and Schuster.

Wilson, J. (1989). *Bureaucracy: What Government Agencies Do and Why They Do It*. New York: Basic Books.

**Blogs**

[Information Proponent Office](#)

[Combined Arms Center](#)

[Mountainrunner](#)

[SmallWarsJournal](#)

**Community Links**

[USAIOP](#) = CAC, USAIOP Public Webpage

[IO Intel Link](#) = LTC Scott Riggs, Joint Information Operations Warfare Command (JIOWC)

[1st IO Command](#) = Available Army Training Courses

[Joint IO Planning Courses](#) = Available Joint Training Opportunities

U.S. Army Information  
Proponent Office

950 Bluntville Avenue  
Fort Leavenworth, KS 66027

LEAV-USAIPOBEACON@conus.army.mil



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of information in an  
era of persistent  
conflict...

## Available Training Opportunities

### Active Component FA 30 Qualification Course

FY: 2009  
SCHOOL: 150  
Course: 2G-FA30  
CLASS Type: R  
CLASS: 001  
RPT Date: 30 Aug 09  
Start Date: 31 Aug 09  
End Date: 20 Nov 09

### Reserve Component FA 30 Qualification Course

FY: 2009  
School: 150  
Course: 701-2G-FA30 (RC)  
POC: MAJ Mitch Goodrich, 913-684-9441

### Reserve Component Tactical IO Course

Tactical IO Course, Virginia, 22 March to 2 April, 2009  
POC: MAJ William R. McKern, 802-485-1964, william.mckern@us.army.mil

### Joint Information Operations Planning Course (JIOPC)

**Web site:** [http://www.jfsc.ndu.edu/schools\\_programs/jc2ios/io/default.asp](http://www.jfsc.ndu.edu/schools_programs/jc2ios/io/default.asp)

#### Military Deception Planners Course:

Class Number: P-09-4, 06/15/09-07/10/09  
Class Number: P-09-5, 08/10/09-09/04/09

Security Clearance: All students enrolling in the JIOPC must possess a final U.S. Top Secret/Special Compartmented Information (TS/SCI).

#### Contact:

- For information regarding IO course quotas or course information and administration, contact the IO Division registrar at [http://www.jfsc.ndu.edu/schools\\_programs/jc2ios/io/default.asp](http://www.jfsc.ndu.edu/schools_programs/jc2ios/io/default.asp)  
mailto: [JC2IOS-IO-QUOTA@jfsc.ndu.edu](mailto:JC2IOS-IO-QUOTA@jfsc.ndu.edu) or at 757-443-6336 (DSN: 646) or [Lt Col Tracy Bobo](mailto:Lt Col Tracy Bobo), 757-443-6344 (DSN: 646-6344)