



Paul F. Gorman Papers

I. 00_ImportantDocuments

1. TRADOC Commander's Foreword. 1 page. [\[01 Foreword.pdf\]](#)
2. IDA Conference on Defense Transformation August 2002. General Vessey's remarks filmed. [\[02 Vessey Aug.pdf\]](#)
3. Oral History. Includes an Introduction by Dr. Richard Swain. 135 pages. [\[03 OralHistory.pdf\]](#)
4. Archivists Introduction to the Gorman Archive. 2 pages. [\[04 Archivist Introduction.pdf\]](#)
5. A Guide to using PDF Portfolio. [\[05 GuidePORTFOLIO.pdf\]](#)
6. Search Index. [\[06 SearchINDEX.pdf\]](#)

II. 01_SocialSciences_1949

1. Photo Album: United States Military Academy Social Sciences Trip Class of 1950, 8 June to 2 July 1949. 452 pages. [\[01 49 SocialSciencesTrip.pdf\]](#)

III. 02_Army_1950_72

1. Form: DA Form 66 Officer Record Brief (201 File), through BG (1972). 5 pages. [\[01 72 OfficerRecordBrief File201.pdf\]](#)

FOLDER A: Korea: Feb '52 – Feb '53 (a_Korea)

PORTFOLIO A: 01_52_OrdersToKorea

- a. Assignment Orders, 18 January 1952. 2 pages. [\[01 52 AssignmentOrder 18Jan.pdf\]](#)
- b. MSG from the Adjutant General, Department of the Army, to CO 508th Airborne Infantry Regiment, Fort Benning, GA, February 1952. 1 page. [\[02 52 OrdersFE 16Feb.pdf\]](#)

PORTFOLIO B: 02_52_32dInfantry

FOLDER A: 01_52_32dInfantry

- a. Contour Map: Old Baldy Area. 1 page. [\[01 52 OldBaldy.png\]](#)
- b. Document: Welcome document for the 32dInfantry Regiment. December 1952. 6 pages. [\[02 52 History 32InfKorea Dec.pdf\]](#)
- c. Map: The Eighth Army Front – West Sector. March 1953. 1 page. [\[03 53 Sit Mar.jpg\]](#)
- d. Photo: Paul F. Gorman with Bob Smith. October 1953. 1 page. [\[04 53 PGwBobSmith Oct.jpg\]](#)

FOLDER B: 02_52_Patrol_26Apr

- a. Complete version of Recommendation for Bronze Star Award. 11 pages. [\[01 52 Patrol 26Apr.pdf\]](#)

FOLDER C: 03_52_Sangmokil_7May

- a. Headquarters 7th Infantry Division, General Orders Number 190, 9 May 1952. Awards Silver Star to First Lieutenant Paul F. Gorman for action, 7 May 1952. 2 pages. [\[01 52 SilverStar 7May.pdf\]](#)
- b. Photo: MG Lemnitzer presenting Silver Star to LT Gorman in hospital, 9 May 1952. 1 page. [\[02 52 LemnitzerSilverStar May.pdf\]](#)
- c. Copy of 26 June 1952 Letter: in Sasebo, Japan, written by LT Paul F. Gorman to friend describing the 7 May 1952 patrol. 15 pages. [\[03 52 KoreaLetter 26June.pdf\]](#)
- d. Photo: Terrain involved in 7 May action. 1 page. [\[04 52 Monosama Apr.pdf\]](#)
- e. Piper Cub Photo: Patrol route for 7 May action. 1 page. [\[05 52 PiperCubRecon.pdf\]](#)
- f. Photo: Patrol rehearsal on 5 May. 1 page. [\[06 52 PatrolRehearsal 5May.pdf\]](#)
- g. Color Photo: Terrain of 7 May action. 1 page. [\[07 52 SangColor.jpeg\]](#)
- h. Map: Eighth Army Front Line. 30 April 1952. 1 page. [\[08 52 Front May.jpg\]](#)
- i. Contour Map: Sangmoksil Terrain of 7 May action. 1 page. [\[09 52 TopoFront May.jpg\]](#)



FOLDER D: 04_52_BronzeStarRecommendation_16Oct

- a. Recommendation for Award: Heroism, Bronze Star w/ "V" Cluster for Action 16 October 1952, 2 November 1952. 6 pages.

[\[01_52_BronzeStar_16Oct.pdf\]](#)

See Also (Referenced in Folder: 02_Army_1950_72/a_Korea/02_52_32Infantry)

Paper Title (Hyperlinked)	Location
09_04_Remarks_32InfAssoc_19Sep.pdf	06_Retired/03_Retired_2000_11
24_10_FootSoldierLoad_21Dec.pdf	06_Retired/03_Retired_2000_11

See Also (Referenced in Folder: 02_Army_1950_72/a_Korea)

Paper Title (Hyperlinked)	Location
18_08_Korea_11Nov.pdf	06_Retired/03_Retired_2000_11

FOLDER B: Harvard University: Jun '53 - Jul '54 (b_Harvard)

1. Letter: from Head, Department of Mathematics, West Point, 15 July 1953. 1 page. [\[01_53_MathDept_15Jul.pdf\]](#)
2. Paper: "Limited War: Korea, 1950", Submitted to Government 285. Harvard University, Fall 1953. 103 pages. [\[02_53_LimitedWar_Nov.pdf\]](#)
3. Paper: "Infantry In Defense Of The West", Submitted to Government 287. Harvard University, Fall 1953. 94 pages. [\[03_53_InfForDefenseWest_Dec.pdf\]](#)
4. Photo: Award of Army Commendation Medal at Harvard for meritorious service in Korea. LTC Trevor N. Dupuy, Professor of Military Science and Tactics at Harvard presented the award on 7 December 1953. 1 page. [\[04_53_HvdMedal_Dec.pdf\]](#)
5. Public Information Release, concerning award of Army Commendation Medal, 7 December 1953. 1 page. [\[05_53_HvdMedal_Dec.pdf\]](#)
6. Paper: "The Administrative Framework of Unit Cohesion in the Soviet Army", Submitted to Government 115, Harvard University, Spring, 1954. 43 pages. [\[06_54_SovietUnitCohesion_May.pdf\]](#)

FOLDER C: Department of Social Sciences, West Point: Jul '54 - Jun '57 (c_SocialScienceDept)

1. Memorandum: SUBJECT: Draft of Chapter 10, Dartmouth Policy Study, TO: Colonel [George] Lincoln. 2 pages. [\[01_56_DartmouthPolicyStudy.pdf\]](#)
2. Letter: from Colonel George Lincoln, Head of Department of Social Sciences at West Point, to Mr. Martin Lichterman, Assistant Professor of History at MIT, 7 March 1957. 7 pages. [\[02_57_LichtermanComments_March.pdf\]](#)
3. Certificate: from Department of Social Sciences for Mrs. Ruth Gorman, May 1957. 1 page. [\[03_57_RuthCertificate.pdf\]](#)

FOLDER D: 7th Army: June '58 - Jul '61 (d_7thArmyUSAREUR)

1. Photo: Company D 2/51st Infantry Captain Paul F. Gorman Commanding [\[01_50_CompanyD_51stInfantry.jpg\]](#)
2. Memorandum: from MAJ Paul F. Gorman, Asst SGS 7th Army, FOR: Maj. [Richard R.] Wyrough [ADC to CG, Seventh Army], Maj Nye OSGS, USAREUR; SUBJECT: Command Action in Favor of More Training. By context Autumn 1960. 4 pages. [\[02_60_SeventhArmyTng_fall.pdf\]](#)
3. Briefing: SEVENTH ARMY BRIEFING FOR CINCUSAREUR, General Bruce Clark by Lt. Gen. Garrison Davidson, Commander, Seventh Army and Major Paul Gorman, Seventh Army Staff. December 1960. 15 pages. [\[03_60_DavidsonMajGorman_CINCUSAREUR_Dec.pdf\]](#)
4. Letter: to Major Lucien "Blackie" Bolduc. Major Gorman provides information to a classmate and friend at Fort Leavenworth about the 7th Army Command Post, 8 February 1961. 3 pages. [\[04_61_C2in7ArmyCom_Feb.pdf\]](#)

See Also (Referenced in Folder: 02_Army_1950_72/d_7thArmyUSAREUR)

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14_86_ThoughtsTraining_11Nov.pdf	06_Retired/01_Retired_1985_90

FOLDER E: Army Command and General Staff College: July '61 - July '62 (e_CGSC)

1. CGSC Graduation Program, 15 June 1962. 13 pages.

[\[01_62_CGSCGraduation.pdf\]](#)



FOLDER F: National War College August '65-June '66 (f_NWC)

1. NDU Student Paper: Revolution in the South – A New Professionalism? By Paul F. Gorman. Lieutenant Colonel, U.S. Army, May 1966. 115 pages. [\[01_66_RevolutionSouth_NewProfessionalism_May.pdf\]](#)
Unavailable pending receipt of permission from copyright holder.
2. War College Text (no title page) reprinting a chapter by Paul F. Gorman, “Internal Defense and the Less Developed Countries,” from Amos Jordan, Ed., *Issues of National Security in the 1970s*. Praeger, New York 1967. 26 total pages. Gorman chapter, pages 5-29. [\[02_67_IntDef_LessDevelopedCountires_AWC_Dec.pdf\]](#)

FOLDER G: Vietnam: 1st Infantry Division: June '66 – July '67 (g_Vietnam1stID)

1. Citation, Award of Distinguished Service Cross to Lieutenant Colonel (Infantry) Paul F. Gorman for action 22-27 August 1966. General Orders No. 6100, 20 October 1966. 1 page. [\[01_66_DSC_20Oct.pdf\]](#)
2. Headquarters 1st Infantry Division, General Orders Number 2453, 18 April 1967, Award of Distinguished Flying Cross for action on 22 February 1967. (Assistant Chief of Staff G-3). 2 pages. [\[02_67_DFC_22Feb.pdf\]](#)

See Also (Referenced in Folder: 02_Army_1950_72/g_Vietnam1stID)

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16_96_BlueSpaders1917_67.pdf	06_Retired/02_Retired_1991_99
18_97_BRO_MonumentSpeech_Jun.pdf	06_Retired/02_Retired_1991_99
19_97_Review_BlueSpaders_Jul.pdf	06_Retired/02_Retired_1991_99
02_01_Centennial_26Inf_02Feb.pdf	06_Retired/03_Retired_2000_11
14_07_BRO88thOff_Apr28.pdf	06_Retired/03_Retired_2000_11
23_10_FDM_Speech_Aug.pdf	06_Retired/03_Retired_2000_11

FOLDER H: Fort Benning, GA; (Assistant Commandant Infantry School and President, Board for Dynamic Training): September '71 – June '72 (h_Fort Benning_BoardForDynamicTraining)

1. Memorandum for Record, SUBJECT: Command and Control in RVN, 22 September 1971. 7 pages. [\[01_71_C2RVN_22Sep.pdf\]](#)
2. Reports of the Board for Dynamic Training, Vol. 1, Executive Summary, 14 pages, and Vol. 2, Final Report, 17 December 1971. 118 pages. [\[02_71_Reports_BoardForDynamicTraining.pdf\]](#)
3. Another copy of the Executive Summary of the Report of the Board for Dynamic Training. 17 December 1971. 18 pages. [\[03_71_BoardForDynamicTraining_EXSUM_17Dec.pdf\]](#)
4. Photos: Farewell of the Gormans upon departure from Fort Benning and the office of Deputy Commandant in June 1972. [\[04_72_DepUSAIC_Jun.pdf\]](#)

See Also (Referenced in Folder: 02_Army_1950_72/h_FortBenning_BoardForDynamicTraining)

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25_98_DynTng_Graf_26Oct.pdf	06_Retired/02_Retired_1991_99

PENTAGON PAPERS: Contains a significant contribution by General Paul Francis Gorman during his assignment at OSD. Click [here](#) for the extensive list of de-classified papers.

IV. 03_DCST_1973_77

1. Briefing: TRADOC Training, November 73. 10 pages. [\[01_73_TradocTng_Nov.pdf\]](#)
2. Paper: The Infantry Officer Advanced Course: A Case for Reform, 30 November 73. 7 pages. [\[02_73_InfAdvCrse_Nov.pdf\]](#)
3. Briefing: EPMS Presentation. Presentation by BG Paul F. Gorman, Deputy Chief of Staff for Training and Schools, HQ TRADOC, at Fort Monroe, 4 December 1973. 5 pages, 37 slides. [\[03_73_EPMS_Dec.pdf\]](#)
4. Memorandum for Record: Subject: Concepts for the Army Training Tests (later ARTEP), 7 January 1974. 3 pages. [\[04_74_ArmyTngTests_7Jan.pdf\]](#)
5. Paper: How to Win Outnumbered, 8 Jan 74. 17 pages. [\[05_74_TanksWinOutnumbered_8Jan.pdf\]](#)
6. Paper: Infantry in Mid-Intensity Battle DCSTS, 22 Jan 74. 13 pages. [\[06_74_InfMidIntensity_22Jan.pdf\]](#)
7. Paper: Extract of Presentation at SGM Academy, October 1974. 10 pages. [\[07_74_SgtMajAcademy_Oct.pdf\]](#)



8. Briefing: ORSA & Training: The systems approach, 10 Dec 1974. 21 pages. [\[08 74 SystemsApproachTng Dec.pdf\]](#)
9. Paper: Intelligence. 3 pages. [\[09 75 Intelligence.pdf\]](#)
10. Paper: The Metascope Story. 3 pages. [\[10 75 MetascopeStory.pdf\]](#)
11. Briefing/paper: The Challenge of Army Training. Major General Paul F. Gorman. 17 June 1975. Transcription of Speech Presented at the National Security Industrial Association Conference on Advanced Training Technology. Fort Gordon, Georgia, 17 June 1975. 32 pages. [\[11 75 ChallengeArmyTng 17June.pdf\]](#)
12. Presentation: Instructional Manager's Seminar by MG PAUL F. GORMAN, Fort Benning, GA, 25 Sep 1975. 20 pages. [\[12 75 InstrMgrSem Sep.pdf\]](#)
13. Memorandum: Subject: Report of Trip to Iran 3-10 October 1975, dated 15 October 1975. 25 pages. [\[13 75 IranTrip Oct.pdf\]](#)
14. Presentation: Training Management Army War College Class 76, 5 March 1976. 26 pages [\[14 76 TngDvlmtAWC 5Mar.pdf\]](#)
15. Presentation: "Real" Readiness. Speech/briefing by MG Paul F. Gorman, DCST, HQ TRADOC to the Command and General Staff College Officers' Symposium on Officer Responsibility. 7 April 76, 16 pages. [\[15 76 CGSC RealReadiness Apr.pdf\]](#)
16. Training Support for Reserve Components, Transcript of TV Tape by MG P[aul] F Gorman; Deputy Chief of Staff for Training, BG M[axwell] R Thurman, Deputy Chief of Staff for Resource Management, and BG C[ory] J Wright, Commander, Army Training Support Center, 13 April 1976. 42 pages. [\[16 76 TngRsvComp 13Apr.pdf\]](#)
17. Presentation: Armor Officer Advanced Course, Fort Knox, Kentucky, 23 April 1976. 21 pages. [\[17 76 ArmorOAC 23Apr.pdf\]](#)
18. Speech: Engagement Simulation Presentation By MG PAUL F. GORMAN, USA, Deputy Chief of Staff for Training, US Army Training and Doctrine Command. Washington, D.C., 20 May 1976. 28 pages. [\[18 76 EngagementSimulation May.pdf\]](#)
19. Front page of FM 100-5 signed by General DePuy. [\[19 76 FM100 5 DePuyAutograph Jul.pdf\]](#)
20. Presentation: Armed Forces Staff College, Norfolk, VA, 23 August 1976. 23 pages. [\[20 76 ArmedForcesStaffCollege 23Aug.pdf\]](#)
21. Presentation: CENTO Seminar, Fort Monroe, VA , 16 September 1976. 22 pages. [\[21 76 CENTOSeminar 16Sep.pdf\]](#)
22. Speech: US Army Training and the Law. A speech delivered 121100 Oct 76 at the JAG School Charlottesville, VA, to Annual Worldwide SJA Conference by MG Gorman, DCST, TRADOC. 9 pages. [\[22 76 JAG SelfPacing Oct19.pdf\]](#)
23. Letter: HQ United States Training and Doctrine Command, Deputy Chief of Staff for Training, TO: Commandants, TRADOC Service Schools, SUBJECT: Teaching Training Management in Resident Courses, 2 November 1976. 3 pages. [\[23 76 TngMgtSvcSch 2Nov.pdf\]](#)
24. Speech: Toward a Combined Arms Training Center. Speech by MG Paul F. Gorman, DCST, HQ TRADOC, to the PM, ARTAGS—TRADOC Conference, Fort Monmouth, NJ, November 1976. 19 pages. [\[24 76 TowardsCATrainingCen Nov.pdf\]](#)
25. Draft: Toward a Combined Arms Training Center. Fall 1976. 7 pages [numbered 13-20] [\[25 76 ConceptIrwin.pdf\]](#)
26. Paper: Toward a Combined Arms Training Center. DCST November 1976. 20 pages. [\[26 76 NTC CombinedArmsTng Nov.pdf\]](#)
27. Speech: The Exercise of Command is Training Management. Speech at Officer's Leadership Symposium, Field Artillery School, Fort Sill, OK, 30 November 1976. 18 pages. [\[27 76 CmdTngMgt 30Nov.pdf\]](#)
28. Presentation: Training Effectiveness: Analysis of Weapons and Ammunition. DA Training Ammunition Authorization Committee, 8 December 1976. 23 pages. [\[28 76 TngEffct WpnsAmmo 8Dec.pdf\]](#)
29. Memorandum: Commandants, TRADOC Service Schools, Subject: MOS Training Package, 14 December 1976. 3 pages. [\[29 76 MOSTngPkg 14Dec.pdf\]](#)



30. "Training the Total Army", The Posture Statement of the Chief of Staff of the Army, Christmas Holidays 1976-1977. 16 pages. [\[30 77 CSA PostureStatement Feb77.pdf\]](#)
31. Presentation: Trends in the Army's Training System. Major General Paul F. Gorman. Army War College, 21 January 1977. 38 pages. [\[31 77 TngTrendsAWC 21Jan.pdf\]](#)
32. Speech: Vietnam and After: The U.S. Army, 1976. A Lecture at the University of New Brunswick, Fredericton, Canada, 9 February 1977. 15 pages. [\[32 77 VietnamAfter Feb.pdf\]](#)
33. Presentation: Senior Manager's Workshop. "The Army Training System." 1977. 9 pages. [\[33 77 SrMgrWkshp ArmyTngSys.pdf\]](#)
34. Briefing: The Army Training System, 1977. 68 slides/VGTs. [\[34 77 ArmyTngSystem.pdf\]](#)
35. Memoranda: Subject: Training Developments: CRI (Criterion Referenced Instruction) and OE (Organizational Effectiveness), 29 April 1977. 15 pages. [\[35 77 TngDev CRI OE April.pdf\]](#)

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04 80 TngTechModern Jun.pdf	05_Joint_1979_85/03_J5_1980-81
01 81 NC BedrockMobilization Mar.pdf	05_Joint_1979_85/04_AssistantToChairmanJCS_1981_83
14 86 ThoughtsTraining 11Nov.pdf	06_Retired/01_Retired_1985_90
01 91 SynthesizedEnvironment 3Mar.pdf	06_Retired/02_Retired_1991-99
02_91_FutureOfTES.pdf	06_Retired/02_Retired_1991-99
03 91 Notes FutureOfTES 22Jul.pdf	06_Retired/02_Retired_1991-99
04_91_PubPaper_SCSFutureTES Jul.pdf	06_Retired/02_Retired_1991_99
05 91 73EastingConference Oct.pdf	06_Retired/02_Retired_1991_99
06 92 SecretFutureVictories Feb.pdf	06_Retired/02_Retired_1991-99
08 92 SASCTng Future 21May.pdf	06_Retired/02_Retired_1991_99
09 92 MurthaBriefing Jul.pdf	06_Retired/02_Retired_1991_99
14 95 PreparingForceXXI.pdf	06_Retired/02_Retired_1991-99
24 98 InfSitAwareness Sep.pdf	06_Retired/02_Retired_1991_99
10 04 ReadinessRestored Oct.pdf	06_Retired/03_Retired_2000_11
12 07 Learning 9Jan.pdf	06_Retired/03_Retired_2000_11

V. 04_DivCmd_1977_79

1. Training Guidance: Commanding General, 8th Infantry Division. SUBJECT: Training Mission, 31 August 1978. Confirms continued validity of previous Letter, Office of the Commanding General written 9 August 1977 (attached) 2 pages. [\[01 78 TngGuidance 31Aug.pdf\]](#)
2. Pamphlet: Infantry for Battle in Europe, 1978. 8th Infantry Division, United States Army, 15 February 1978. 70 pages. [\[02 78 InfBattleEurope Feb.pdf\]](#)

PORTFOLIO A: 2 Photos of Cardinal Point I (03_78_CardinalPoint_I)

- a. Photo: Deployed forces [\[01 78 CardinalPoint North.jpg\]](#)
- b. Photo: Division Command Post [\[02 78 CardinalPoint West.jpeg\]](#)
3. OER, Division command. 28 June 1978. [\[03 78 OER Jun.pdf\]](#)

PORTFOLIO B: Cardinal Point II (04_78_CardinalPoint_II)

- a. CARDINAL POINT II: Plan for event at Cardinal Point II, January 1978. 7 pages. [\[01 78 Plan CardinalPointII Jan.pdf\]](#)
- b. CARDINAL POINT II: Excerpt from Report of Division Commander, [fall] 1978. 6 pages. [\[02 78 CPII 8ID.pdf\]](#)
4. Speech: Remarks by MG P.F. GORMAN to Officers of the 4TH Brigade, 4TH Infantry Division, WIESBADEN AFB, 30 March 1979. 10 pages. [\[04 79 Off 4Bde Mar30.pdf\]](#)
5. Speech: Remarks to NCO'S of the 4-4TH BRIGADE, 30 March 1979. 16 pages. [\[05 79 NCO 4Bde Mar30.pdf\]](#)
6. Pamphlet: 8th Infantry Division. Winning the Cold. Leader's guide to winter combat readiness. Includes Note from Commanding General, 31 March 1979. 140 pages. [\[06 79 WinningCold 31Mar.pdf\]](#)



7. Terrain Reinforcement. Handbook based on lessons learned I from Cardinal Point II Exercises 8th Infantry Division. Published after change of command in April 1979. 212 pages. [\[07 79 TerrainReinforcement Mar.pdf\]](#)
8. Notice in German paper of General Gorman's appointment to CIA. 15 March 1979. [\[08 79 CIANotice 15Mar.jpg\]](#)

PORTFOLIO C: Papers associated with review of Philip Caputo's *A Rumor of War*. (09_77_CaputoBook)

- a. Book Review. *A Rumor of War*, by Philip Caputo. *Army*, August 1977. 5 pages. [\[01 77 ReviewCaputo Aug.pdf\]](#)
- b. Handwritten Note from Martin Blumenson, on review of Caputo's book. General Gorman had asked that the review appear without attribution and Martin asked if he might reconsider, 6 June 1977. [\[02 77 Blumenson.pdf\]](#)
- c. Draft of review of Caputo's *Rumor of War*. 6 pages. [\[03 77 PFGdraft.pdf\]](#)

See Also (Referenced in Folder: 04_DivCmd_1977_79)

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03 80 BalkMellenthin OnTactics May.pdf	05_Joint_1979_85/03_J5_1980-81
04 80 TngTechModern Jun.pdf	05_Joint_1979_85/03_J5_1980-81
07 80 CPNotPlace 15Sep.pdf	05_Joint_1979_85/03_J5_1980-81
12 81 C3I CanadianStfColl 17Feb.pdf	05_Joint_1979_85/03_J5_1980-81
01 81 NC BedrockMobilization Mar.pdf	05_Joint_1979_85/04_AssistantToChairmanJCS_1981_83
11 82 EngrConf CombArmsTng 4Dec.pdf	05_Joint_1979_85/04_AssistantToChairmanJCS_1981_83
19 87 FTX CP Jan.pdf	06_Retired/01_Retired_1985_90

VI. 05_Joint_1979_85

FOLDER A: CIA: '79-'80 (01_CIA_1979_80)

1. Citation: Award of National Intelligence Distinguished Service Medal for service as National Intelligence Officer for General Purpose Forces from May 1979 through April 1980. June 1980 [\[01 80 DIDSMcit.pdf\]](#)
2. Declaration of Award: National Intelligence Distinguished Service Medal. June 1980. Signed by Stansfield Turner. [\[02 80 NIDSM.pdf\]](#)
3. Note: of thanks from Stansfield Turner, DCI, includes Senior Rater comments for performance report, 3 July 1980. 2 pages. [\[03 80 DCI 2Jul.pdf\]](#)
4. The Sherman Kent Award in Recognition of an Outstanding Contribution to the Literature of Intelligence. Signed by Stansfield Turner. [\[04 80 CIA.pdf\]](#)

See Also (Referenced in Folder: 05_Joint_1979_85/01_CIA_1979_80)

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33 99 AssocFormerIntellOff 21Oct.pdf	06_Retired/02_Retired_1991_99

FOLDER B: Appointment to Rank of Lieutenant General (02_AppointmentToLTG_80)

1. Letter: from Chief of Staff Army (Edward C. Meyer) on appointment to grade of Lieutenant General and assignment as Director of Plans and Policy, J5, Organization of the Joint Chiefs of Staff, 1 April 1980. 1 page. [\[01 80 CSA 01Apr.pdf\]](#)
2. General Gorman's Response to General Meyer, 14 April 1980. 1 page. [\[02 80 PFG CSA 14Apr.pdf\]](#)

FOLDER C: J5, Joint Staff: '80 - '81 (03_J5_1980-81)

PORTFOLIO A: 01_80_aBillCasey

- a. The Sherman Kent Award in Recognition of an Outstanding Contribution to the Literature of Intelligence. Signed by William Casey. 1 page. [\[01 81 CIA.pdf\]](#)
- b. Photo: Holding the Sherman Kent Award [CIA] with William Casey, Director of National Intelligence [No date]. "To Paul - Congratulations - Bill Casey. 1 page. [\[02 81 CaseyCIA.pdf\]](#)

PORTFOLIO B: 02_80_GormanSpeech

- a. Audio of General Gorman's speech at the Symposium on Military Affairs. [\[01 80 GormanSpeech.wma\]](#)
- b. Photo: General Gorman at the Symposium on Military Affairs. [\[02 80 Gorman.jpg\]](#)
- c. Photo: General Gorman at the Symposium on Military Affairs. [\[03 80 Gorman.jpg\]](#)



d. Photo: General Gorman at the Symposium on Military Affairs.

[\[04_80_Gorman.jpg\]](#)

1. Report: from The BDM Corporation for the DOD Office of Net Assessment, General[S] Balck And Von Mellenthin On Tactics: Implications For NATO Military Doctrine. 56 pages. [\[03_80_BalkMellenthin_OnTactics_May.pdf\]](#)
2. Draft Document: Training Technology for Modernization, 9 June 80. 75 pages. [\[04_80_TngTechModern_Jun.pdf\]](#)
3. Photo: Official 3 Star as J5, JCS. 16 July 1980. [\[05_80_J5Photo_16Jul.pdf\]](#)
4. Speech: "The Written Word and Readiness for War." Address to the Society for Applied Learning Technology, Washington, DC. August 22, 1980. 15 pages. [\[06_80_WrittenWordReadinessforWar_22Aug.pdf\]](#)
5. A Command Post Is Not a Place. Summary, 15 September 1980. 21 pages. [\[07_80_CPNotPlace_15Sep.pdf\]](#)
6. Speech: The Readiness of US Forces. Remarks to: Anti-Defamation League. 12 January 1981. 11 pages. [\[08_81_ReadinessUSForces_12Jan.pdf\]](#)
7. Presentation: Speech by L/Gen Gorman to C&GSC Fort Leavenworth, Subject: Joint Contingency Planning in Middle East. 21 January 1981. 53 pages. [\[09_81_CGSC_PlanningStrategy_21Jan.pdf\]](#)
8. Speech: NATO in the Decades of the 80s. As delivered by LTG Gorman, 28 January 1981. 12 pages. [\[10_81_NATOin80s28Jan.pdf\]](#)
9. Speech: Fighting and Winning the Battle—Joint Operations. Speech given by LTG Gorman at WINCON 81 Conference Los Angeles, 5 February 1981. 17 pages. [\[11_81_JointOperations_5Feb.pdf\]](#)
10. Speech: Contemporary C3I. Speech by LTG Gorman to Canadian Forces Staff College, 17 February 1981. 22 pages. [\[12_81_C3I_CanadianStfColl_17Feb.pdf\]](#)

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02_86_LIC_16Jan.pdf	06_Retired/01_Retired_1985_90
09_86_NDU_StrategicFailures_30Jul.pdf	06_Retired/01_Retired_1985_90
25_87_EgnMilLdrs_Dec.pdf	06_Retired/01_Retired_1985_90
02_88_SctyAssistance_25May.pdf	06_Retired/01_Retired_1985_90/26_88_IntegratedLongTermStrategy_Commission
31_88_WorldYear2000_Oct.pdf	06_Retired/01_Retired_1985_90
32_88_TowardLegitimacy_8Nov.pdf	06_Retired/01_Retired_1985_90
33_88_ForceProjection_OSU_28Nov.pdf	06_Retired/01_Retired_1985_90
13_94_OperationalArt_LATAM.pdf	06_Retired/02_Retired_1991_99
23_98_Continuum3Stars_Jun.pdf	06_Retired/02_Retired_1991_99

FOLDER D: Assistant to Chairman, Joint Chiefs of Staff: '81 -'83 (04_AssistantToChairman]CS_1981_83)

1. Speech: "The Noncommissioned Officer: Bedrock of Mobilization." Columbus, Georgia, 26 March 1981. 8 pages. [\[01_81_NCO_BedrockMobilization_Mar.pdf\]](#)
2. Speech: National Strategies and C3I in the 1980s, 15 April 1981. 20 pages. [\[02_81_AFCEA_15Apr.pdf\]](#)
3. Speech: The Defense Aspects of National Security Policy. LTG Paul F. Gorman, U.S. Army. Director of Plans and Policy, Organization of the Joint Chiefs of Staff, 4 May 1981. 22 pages. [\[03_81_NtlSecyPolicy_NWCAlumAssoc_4May.pdf\]](#)
4. Correspondence: Letter to Colonel Jerry C. Scott, Infantry, Director, Command, Tactics and Doctrine Department, United States Army Infantry School, 16 April 1981. 15 pages. [\[04_81_TOW_RVN_Apr.pdf\]](#)
5. Presentation: A Ruminaton on Wars Ahead. Remarks to the Military Testing Association, Washington, D.C., 26 October 1981. 22 pages. [\[05_81_WarsAhead_Oct.pdf\]](#)
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7. Speech: Productivity for Defense. Remarks by LtGen P. F. Gorman, USA, San Antonio, 6 May 1982. 18 pages. [\[07_82_ProductivityDefense_6May.pdf\]](#)



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