

### 1. Track Concept:

The fifth track – “Adaptive Technology” -- focuses on building an Integrated Knowledge Environment (IKE) of dynamic, interoperable information technology to support seamless knowledge flow within unit learning organizations and between them and their global resources for knowledge, learning, decision and performance support. These resources, networked through the collaboration and content-management services of the IKE, include the Warfighter Forums and Centers of Excellence (universities without walls) as adaptive learning organizations, themselves integrated to support unit learning organizations.

### 2. Cornerstone Plenum Presentations:

- Thursday, 22 October, 0900-0950 COL Earl D. Noble, Project Manager, Army Knowledge Online (AKO) / Defense Knowledge Online (DKO), “Army Knowledge Online, the Culture of Collaboration, Knowledge Dynamics and Web 2.0”
- Thursday, 22 October, 1000-1050 Mr. David Jimenez, Associate Director, System Engineering, Communications-Electronics Research, Development, and Engineering Center (CERDEC), US Army Research, Development and Engineering Command (RDECOM), “Social Media (Web 2.0) Inside the Firewall for Military Operations: The Origins, Purpose and Design of milSuite”
- Friday, 23 October, 1000-1200 Track Brief Outs to Mr. Dale Ormond, Deputy to the Commanding General, US Army Combined Arms Center, and to the Army Command (ACOM) Chief Knowledge Officers

### 3. In-Track Presentations, Discussions and Action Planning, Track 1, Adaptive Technology

- a. **Facilitation and Mentoring:** Track Senior Mentors, COL Earl D. Noble, Project Manager, Army Knowledge Online (AKO) / Defense Knowledge Online (DKO) and Mr. David Jimenez, Associate Director for Systems Engineering, Communications-Electronics Research, Development, and Engineering Center (CERDEC), US Army Research, Development and Engineering Command (RDECOM). Track Facilitator, Mr. Joseph R. Gowney, Battle Command Knowledge System Contract Support (Team CSC / DRC / SKS)
- b. **Track Design:** The tracks are designed and facilitated for knowledge transfer and creation, and as a platform for action. Each consists of three parts spread over three days. On the first day key participants brief their work in an act of knowledge sharing designed to create situational awareness as to new and emerging KM best practices.

On the second day all participants participate in a managed and facilitated conversation to create a shared and actionable level of understanding. The third day enables application of a rapid and collaborative planning method to get everyone literally on the same page in terms of next (post-conference) steps in the form of a one-page plan for brief-back, along with relevant best practices and potential obstacles, to the plenum on Friday morning. This last step is critical, since the entire point is rapid action to support our forces as they learn and adapt in current conflicts.

**c. Track Schedule:**

**i. Tuesday, 20 October**

- 1330-1400 Mr. Terry M. Edwards, SES, Deputy Chief of Staff for Corporate Information / Chief Information Officer, Army Materiel Command, "Building an Adaptive Integrated Knowledge Environment in Army Materiel Command" (30 minutes)
- 1400 -1430 Mr. Jonathan D. Yancey and Mr. Ivan A. Anaya, Contract Support (Booz Allen Hamilton), G3/5/7, US Army Forces Command, "The FORSCOM Continuity Project: Mitigating Lost Knowledge During Base Realignment and Closing"
- 1430-1445 Mr. Fred Saucedo, Counter-IED Operations Integration Center Program (COIC) Systems Manager, Joint Task Force-North, "Creating an Interagency Collaborative and Decision-making Environment with COIC and the Multi-Agency Collaboration Enterprise (MACE): The Challenges of Knowledge Networking the Department of Defense, the Department of Home Land Defense, and the Department of Justice"
- 1445-1500 LTC Tony Burgess, Center for the Advancement of Leader Development and Organizational Learning, US Military Academy (West Point), "The Battle Command Knowledge System Virtual Community and Social Platform: Current Capabilities and Future Developments"

**ii. Wednesday, 21 October**

- 1330-1345 Mr. Todd Miller, Web 2.0 Project Lead, MilTech Solutions Office, Program Executive Office Command Control Communications Tactical, "MilBook: Connecting the DoD One Click at a Time"

- 1345 -1430 Mr. Joseph R. Growney, BCKS Contract Support (Team CSC / DRC / SKS), Conversation on *Adaptive Technology*: What is the Current State? What is our Desired Future State?
- 1430-1500 Mr. Ronald Simmons, Director of Knowledge Management Integration, Office of the Deputy Commandant for Combat Development and Integration, "How the Marines Corps is Using Microsoft Office SharePoint 2007 to Achieve Knowledge Management Integration" – Confirmed and will be physically present

**iii. Thursday, 22 October**

- 1330 -1335 Mr. Joseph R. Growney, Facilitator, BCKS Contract Support (Team CSC / DRC / SKS), "Getting on the Same Page: How We Develop a One-Page Action Plan"
- 1335-1500 Mr. Joseph R. Growney, BCKS Contract Support (Team CSC / DRC / SKS), Development of a One-Page Plan for Narrowing the Gap Between Current State and Desired End State, *Adaptive Technology*

**1. Desired Outcomes:**

**a. Products: Plan and Out Brief**

- i. Track 5 participants will collaboratively develop a proposed way ahead for "Adaptive Technology" for the Commanding General, US Army Combined Arms Center (CG CAC), who is the proponent for Army Operational Knowledge Management.
- ii. The proposed way ahead will be presented in five-slides to the Deputy to the CG CAC during the concluding conference session 1000-1100, Friday, 23 October, and in a living one-page plan posted with the briefing on milWiki for collaborative updating after the conference.
- iii. The plan will include near-term actions for rapidly fleshing out and proceeding along the recommended path and will be refined in light of Deputy to the CG CAC guidance and continuing collaboration by the social network resulting from the track sessions as a living document on milWiki behind Army Knowledge Online (AKO) / Defense Knowledge Online (DKO).

**b. One-Page Plan Template:**

The plan will include:

- i. The *Vision* for Adaptive Technology, that is, the picture of the desired future state compared to the current state
- ii. *Strategies*, that is, the methods or pathways for organizing our effort to close the gap between current state and desired future state
- iii. *Priorities*, that is, the immediate actions for the next ninety days with a description of who, what and when for each action.

**c. Out-Brief Template**

By Friday, the track participants will produce a short out brief that highlights the following:

- i. The *Vision* for Adaptive Technology
- ii. Our emergent *Social Network*, with its hierarchical touch points to support hierarchical stakeholders in closing the gap between current and envisioned future state
- iii. Our *Strategies*
- iv. Our *Priorities*
- v. Selected *Challenges and Opportunities* on the road ahead

**d. Follow-Up**

Using milWiki behind AKO / DKO, supported by Defense Collaboration Online (DCO) and facilitated by Battle Command Knowledge System (BCKS), these sessions will be followed up every ninety days to check the status of progress and set priorities for the next ninety days.