

*--Videotape Transcript--*  
Welcome Remarks  
4<sup>th</sup> Annual Army Operational Knowledge Management Conference  
Kansas City, KS, 28 October 2008

[videotape at Fort Monroe, VA]

- Hi, I'm General Scott Wallace.
  
- Welcome to the 4<sup>th</sup> annual AOKM Conference. This conference is all about knowledge management and enabling capabilities as we continue to work through the process of expanding knowledge systems across the force operating within a joint and interagency framework. In the future—and even today—we're going to have to operate at almost every level in close collaboration with Joint, Interagency, Intergovernmental and Multinational partners.
  
- Through this conference, we will take another collaborative step forward . . . to put transformational enabling capabilities in place for our learning Army.
  
- It is vital during these times of “persistent conflict” that we as a learning organization adopt the systems and practices that will help us to learn and understand more effectively and to adapt more readily to the threats and conditions our Soldiers and leaders encounter everyday on the modern battlefield.

- As we evolve our knowledge enabling capabilities, we have to do so in partnership with all those who constitute the larger Joint, Interagency, Intergovernmental and Multinational, or JIIM, framework. In fact, we could succeed in achieving everything we want to achieve within our Army learning organization and still fail, if we fail to properly prepare, coordinate and collaborate with our JIIM partners who are critical to decisive, long-term success.
- It is important that we forge a deep learning partnership with our joint and interagency partners . . . a partnership where we're going to learn from one another how to do the kind of knowledge enabling that will lead to highly adaptive and effective learning that in turn will translate into high performance.
- We have established communities of purpose between the Operational Army and the Generating Force linked virtually through web portals we are calling Warfighter Forums to share good ideas, disseminate lessons learned and mutually support the training base and operational units with a wealth of knowledge and experience.
- We've made great progress, but then we have a long way to go, and I am depending on all of you to help us get the rest of the way down that road.

- For this conference to be successful, we must develop further the conceptual framework and effective practices behind knowledge enabling. I challenge everyone at this conference to seek out and learn something new this week that can be applied to your unit, your organization or home station as well as impart something new and innovative to your colleagues that has proven successful for you. This is a once a year opportunity, so don't let it pass you by.
  
- All of you, in a sense, are knowledge activists who have a professional obligation to enable and advance knowledge management across the force and facilitate learning by, through and with other elements of government, the private sector and our coalition allies.
  
- I firmly believe in networks, but for me, face to face, human interaction is where the greatest gains are made. This conference is an opportunity for you to network . . . to come away from the conference with a dense pattern of understanding of knowledge enabling concepts and practices and an enriched network of social relationships that will help you do your job better.
  
- Enjoy this week but push the envelope of your understanding.

- Everything we do in TRADOC is about working hard for our Soldiers and our Heroes on the Home Front, our Army Families, who sacrifice everyday for us.
- Thank you and God Bless our Soldiers and their Families!