



Secretary of Defense Robert M. Gates on interagency cooperation

What is clear to me is that there is a need for a dramatic increase in spending on the civilian instruments of national security—diplomacy, strategic communications, foreign assistance, civic action, and economic reconstruction and development...Civilian participation is both necessary to making military operations successful and to relieving stress on the men and women of our armed services who have endured so much these last few years, and done so with such unflagging bravery and devotion. Indeed, having robust civilian capabilities available could make it less likely that military force will have to be used in the first place, as local problems might be dealt with before they become crises.

—Secretary of Defense Robert M. Gates, quote from Landon Lecture at Kansas State University, Manhattan, Kansas, 26 November 2007

Preface

The current and foreseeable national security challenges facing the Nation grow directly out of globalization and the increasingly interdependent relationships among the international diplomatic, informational, military, and economic (DIME) elements of power. To respond to this complex new situation, the Army's emerging doctrine outlines in some detail the principles underlying the conduct of effective full-spectrum operations in a multipolar and diverse world. In many cases, effective operations will require more than the military alone can, or should, deliver. We will have to bring to bear the awesome, synergistic weight of our other elements of national power, particularly those vested in the interagency.

Our current involvements in Iraq, Afghanistan, the Philippines, the Horn of Africa, the Far East, Eastern Europe, and Latin America suggest that garnering the support of foreign populations is increasingly being singled out as our operational center of gravity. To facilitate greater consideration among leaders of how all the elements of power can be employed to influence this center of gravity, the editors of *Military Review* have assembled this volume of selected journal articles. Just as the new field manuals, FM 3-0 (Operations) and the forthcoming FM 3-07 (Stability Operations) and FM 3-28 (Civil Support), are aimed at guiding leaders to ask the right questions, this complementary collection of articles is intended to provide readers answers for a given time and place.



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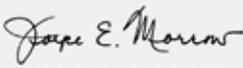
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