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War on Terrorism (see Counterinsurgency and Civil-Military Operations)

Assurance about Afghan PA Article

Lieutenant Colonel Charles W. Ricks, *U.S. Army, Retired*—This letter addresses the factual issues raised by three corrections suggested by Lieutenant Colonel, Retired, Pamela Keeton, to my article “Telling the Afghan Story . . . Their Way” on the uniqueness of Afghan public affairs (PA) practices (*Military Review*, March-April 2006).

The controlling fact is that the Coalition and Afghan Ministry of Defense (MoD) are conducting separate but complementary PA operations. Because of the vast cultural differences, one can’t assume that what works for one automatically works for the other. Now to specifics:

1. Keeton’s detailed discussion of the Coalition’s adaptive PA tactics demonstrates important cultural awareness but is not relevant to a discussion of Afghan PA operations. The fact is the Afghans begin with a bicycle and personal contact. It’s not their “Plan B.” Those few Coalition PA assets who mentor the MoD on a daily basis must accept that reality. Otherwise they won’t be credible.

2. The fact is that Coalition and NATO/International Security Assistance Force, PA, and International Organization officers prepared messages and supporting slides to be used by Major General Zahir Azimi on 7

and 8 October 2004. Their identities are not relevant as the story isn’t about them; each is highly skilled and well intentioned. Azimi respected both. I have photographs in which one of them is preparing text for Azimi by synchronizing the Coalition messages and slides on a laptop with Azimi’s prepared text. In fact, one of *Military Review*’s photos shows a Coalition-prepared title image behind Azimi as he speaks. Within days the cooperative sharing of information replaced the imposition of messages. This approach became very successful and was eagerly welcomed by Azimi. This change allowed him to control his own comments and gave him more credibility.

3. On 28 April 2005, several months after Keeton’s departure, I attended the National Day Military Parade in Kabul. This was one of four such events involving national leadership that I assisted with after the inauguration. I discussed with colleagues the contrast between the Afghan media procedures we observed in April and the “cage” of the previous December. A Coalition brigadier general, who was listening nearby, intervened to say that he had made the decision to erect the cage and impose the very restrictive rules on the reporters. He had been concerned that the laissez-faire media approach practiced by the Afghans would jeopardize the strict timeline

for the inauguration. His comments and their consistency with the facts of the inaugural preparations (as described by Keeton) led me to include the cage in the article and confirmed my comments about outside intervention and its motivation. As Keeton herself points out, that decision was unfortunate.

Thus the facts stand as I describe them in the article. So does my message: Let the Afghans tell their stories their way!

Thanks to LTC Kilcullen

Lieutenant Colonel B. Scott Marley, *Battalion MiTT Leader, India Base, Iraq*—I recently gave a copy of Lieutenant Colonel David Kilcullen’s article “Twenty-Eight Articles: Fundamentals of Company-level Counterinsurgency” (May-June 2006, *Military Review*) to my Iraqi Army battalion commander (Colonel Munam). After he read it, we discussed several of the author’s points that applied to local national forces. Colonel Munam asked me to convey his thanks to Lieutenant Colonel Kilcullen and the Arabic language staff at *Military Review*. The next day Colonel Munam began reminding his soldiers of the importance of winning the local people to the government’s side against the insurgents.

Thank you for making *Military Review* available to our Arab allies.

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